

# National Rivers Authority - Anglian Region



-SCM  
Box



- Driest
- Lowest
- Highest Population Growth



NRA

*Business Planning*

## ***1995/96 REGIONAL PLAN***

Revised June 1995

National Rivers Authority  
Information Centre  
Head Office

Class No .....

Accession No ARRO

### Revision (June 1995)

Minor updating/changes made to:-

- Key Issues & Priorities 1995/96: WQ & FRCN
- Use of Resources (Expenditure table)
- Updated CMP Timetable
- OPM 1; 2; 3; 4; 7.
- MP (Regional) 1; 2; 3.
- FP1; 2 (1 of 8); 2 (3 of 8); 2 (6 of 8);  
2 (7 of 8); 2 (8 of 8); 4 (6 of 8); 8.

ENVIRONMENT AGENCY



099616

**1995/96 REGIONAL PLAN**

**ANGLIAN REGION**

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**RGM'S EXECUTIVE  
SUMMARY**

## **RGM'S EXECUTIVE SUMMARY**

### **Progress 1994/95, -**

The Region has enjoyed a successful year, with excellent outturns recorded against the majority of its planned targets combined with significant achievements in selected functional activities. This success is set against a background of implementing a further reduction in manpower control numbers, whilst maintaining the operational status of the largest NRA region, which in turn incorporates many unique managerial challenges.

Tangible success have been achieved in the introduction of Job Evaluation, the successful transfer of PESS staff to the adopting Consulting Engineers and by the Region's successful bid to provide Finance, Procurement and Personnel Services to the newly established National Laboratory Service. The 1st September heralded the establishment of 5 Catchment Panels whose principal objective is to provide advice to Area Managers in the compilation of Catchment Management Plans. The Panel Members have a joint wealth of local expertise and their input to individual plans is a valuable addition. During 1994/95, 4 CMP Consultation Reports and 4 Action Plans have been produced. In addition, the first Annual Reviews of 4 Action Plans will be undertaken.

The Region continues to appreciate the potential benefits of joint working arrangements with other Regions and has shared management resources in Estates, Transport and Plant and Public Relations.

### **Core functional achievements include, -**

- Additional £42m discretionary AMP2 expenditure agreed with Anglian Water Services.
- Advised MAFF and DoE and undertook leading role in public consultation on NSA and NVZ boundaries.
- TAPS National Centre established and works programme commenced.
- Regional Strategy, "Water Resources in Anglia", published September 1994.
- Implemented annual ALF Programme, including R.Slea works.
- Construction of first 4 reefs off Happisburgh - Winterton frontage.
- Consolidation of Regional Contracts Group from former Area establishments.
- Completion of Flood Defence Standards of Service definitions contract.
- Net Limitation Order advertised and enforcement strategy agreed.
- Regional Fisheries Laboratory approved as a National Centre.
- Site specific Recreation improvements in all Operational Areas.
- Selected river rehabilitation/enhancement works undertaken.
- Regional Navigation Strategy completed (based on Customer questionnaire).

A delay has occurred in finalising the Yare CMP Action Plan due to the many varied and contentious issues that interact within this Broadland catchment. Although completed during the planned year, knock on effects to other CMP's have been experienced. Other disappointments include not quite achieving Customer Charter targets in regard to the two Plan standards for complaints and MP letters (both of which are acknowledged on receipt) and provision of Conservation advice. Having previously closed the Peterborough Chemistry Laboratory, it is also disappointing to note that the availability of Public Register sample analysis within target times has not been consistently achieved by the new NLS.

### **Key Issues and Priorities :1995/96, -**

- Promotion and funding of identified Revenue and Capital projects.
- Introduction of National Information Systems, - IAS, PP, WAMS
- Influencing Local Planning Authorities to incorporate NRA policies into Development Plans.
- CMP production programme and implementation of Action Plans.
- Continue inter-Regional cooperation, including Severn Trent payroll arrangements.
- Manage the implementation of Performance Related Pay.
- Continue the ongoing Corporate Policy of "Customer Care".
- Further our Environmental Policy of minimising resource use and waste and minimising or curtailing harmful practices.
- Continue planning for the Environmental Agency.

### **Core Function key issues will be, -**

#### **Water Quality**

- Monitor AMP1/2 investment and continue planning for AMP3.
- Continue pollution prevention visits of high risk sites.
- Assess benefits/update strategy for phosphorous removal from large sewage effluent discharges.
- Manage the growth of IPC in conjunction with HMIP.
- Control of diffuse pollution by nutrients and pesticides.
- Maintaining improved quality of discharges.
- Monitor, and liaise with National Laboratory Service to improve performance.

#### **Water Resources**

- Develop the framework provided by the W.R.Strategy.
- Develop River Flow Objectives methodology.
- Continue to manage/operate water transfer schemes.
- Implement final recommendations of the hydrometric efficiency review.

#### **Flood Defence**

- Achievement of approved Capital Programme, including the continuation of the Lincshire Recharge Project and Broadland Bank Strengthening works.
- Strategic review of contracts/contract procedures.
- Improving the efficiency of the Client/Contractor operating procedures.
- In House Workforce, Numbers review.

#### **Fisheries. Recreation. Conservation. Navigation**

- Continue to seek to implement Net Limitation Order.
- Implement recommendations of the Fisheries Activity Review and Review of Fisheries Survey work.
- Implement Net Licence Duties
- Develop Recreation initiatives including the ongoing assessment of recreational potential of NRA owned land.
- Promote use of Environmental Assessment Procedures across all functions.
- Implement River Habitat Survey.
- Further develop Boat (Construction) Safety Measures.
- Implement Regional Navigation Strategy.

## USE OF RESOURCES

The allocation for financing core functions in 1995/96 are those advised by Head Office with the exception of Flood Defence and Water Resources and incorporate savings from Market Testing and Efficiency initiatives. Following Head Office confirmation of Final Allocations in December 1994, a re-appraisal of the Flood Defence Capital Programme has been undertaken as a consequence of a reduction in the 1995/96 MAFF Grant Earning Ceiling. The resultant reduction in Flood Defence expenditure of £1348k is incorporated, together with a £200k reduction in Water Resources capital expenditure and other functional allocations in the table below.

1995/96					
FUNCTION	INCOME (£k)	TOTAL EXPENDITURE (£k)	REVENUE (£k)	CAPITAL (£k)	
				CORE FUNCTION	MULTI- FUNCTIONAL (INCL. NIS)
Water Quality	6167	10073	8511	386	1176
Fisheries	1835	2043	1798	45	200
Recreation	60	261	203	27	31
Conservation	0	445	254	157	34
Navigation	668	950	602	294	54
Sub-Total	8730	13772	11368	909	1495
Water Resources	13610	9701	7589	1030	1082
Sub-Total DoE	22340	23473	18957	1939	2577
Flood Defence	59675	63056	22377	38115	2564
TOTAL	82015	86529	41334	40054	5141

The Region will meet its year end Manpower Control numbers of 1089 and 1072 in 1994/95 and 1995/96, respectively. Both figures include an additional 2 FTE's to undertake joint payroll arrangements with Severn Trent Region. The 1995/96 and onwards figure of 1072 includes for relinquishing a further 17 Manual Posts.

Aqua House (Peterborough), valued at £1m is currently vacant and offered for sale on the open market. However, as the Board may deem it prudent to retain the accommodation in view of the imminent establishment of the Environmental Agency, no account has been taken of potential sales proceeds.

**PRIORITY TARGETS  
FOR 1995/96**

## **AREA TARGETS - MAKE A DIFFERENCE SITES 1995/96**

### **Eastern Area**

#### **Site 1 River Yare Flood Defence Improvements: Berney Arms to Reedham**

The Broadland FAS has been approved and essentially comprises a £57m programme of bank strengthening and erosion protection works over the next 10 years. The programme will be prioritised and it is proposed to complete the most urgent need length on the River Yare between the Berney Arms and Reedham during 1995/96.

#### **Site 2 Parkeston Tidal Defences**

The Parkeston tidal defences scheme comprises four stages of improvements to the tidal defences around Parkeston harbour and provides protection to 100 ha. of the port, 200 houses in Parkeston Villages and 70 houses in Dovercourt Village. The total cost is estimated at £7.4m of which £4.8m has been spent completing stages 1, 3 and 4. It is proposed to complete stage 2 at a cost of £2.6 million during 1995/96 thus ensuring the integrity of the complete defence. It is also intended to pursue a further additional contribution towards the cost of the works from Stena Sealink Limited, the owners of Parkeston International Port.

#### **Site 3 STW Consent Review - Rivers Ant & Bure**

As part of the AMP2 negotiations with Anglian Water, enhanced phosphorus removal was identified as a requirement for 9 STWs on the Rivers Bure and Ant. This was agreed by DoE and £4.2m was included in the discretionary allocation. Phosphorus removal is required to control eutrophication in the rivers and is necessary before the next phase of the Broads Restoration Project is started.

#### **Site 4 Redgrave & Lopham Fen SSSI**

This is a wetland conservation of recognised national and international importance which has been progressively drying out. As part of the identified solution, it has been recommended that abstraction from a nearby Public Water Supply source should be relocated. In the coming year it is intended to complete the purchase of an alternative site and drill and develop a production borehole. Subject to the granting of an abstraction licence, the Water Company will then construct headworks and a pipeline linking the site to the Redgrave works, together with enhanced water treatment at the works.

#### **Site 5 River Stour - Nayland**

An old lock "pond" will be reconnected with the main River Stour at Nayland, thus providing additional habitat as well as a new angling facility. An old right of way will be reinstated with the provision of footbridges across the river and the newly created channel.

## **Central Area**

### **Site 6 King's Lynn - Denver Tidal Defences**

All but two of the links required to complete improvements on the River's left (western) bank of this comprehensive scheme will be started this year, so that the entire scheme may be completed in 1996. The scheme will improve flood protection standards for the Tidal River to a 1% chance of flooding.

### **Site 7 Breckland Rivers**

The Breckland ESA covers much of the Upper Little Ouse catchment, in addition to parts of the Rivers Wissey and Lark catchments. The project includes the re-creation of historic drainage systems, enhancement of an area of wet grassland adjacent to and in the main river; a scheme to restore an old mill channel on the River Sapiston and proposals to re-establish a water supply to the Little Crassingham Mill.

### **Site 8 Brandon Navigation**

This project will reconstruct a lock adjacent to the existing flood defence structure. The lock structure will also be available for flood defence use during periods of high river flow. The reconstruction will enable navigation on the Little Ouse to extend to Thetford some 14km upstream of Brandon and also allow access to Brandon Town centre.

### **Site 9 Groundwater Remediation - Mildenhall**

The Mildenhall area has a number of groundwater pollution problems originating from and affecting various sites. The main one is the contamination by chlorinated solvents from the industrial estate which is affecting the RAF Mildenhall East Abstraction. £800K is currently being spent to ensure the water supply from the airbase is treated to meet US Drinking Water Standards. The extent of contamination is currently being investigated in a capital project, which will produce a strategy for the future management of this problem. Other contamination problems include hydrocarbon and perchloroethylene on the base and various incidents on the industrial estate.

### **Site 10 Ely Development**

With the Local Plan adopted, significant housing development (several hundred units) are being considered by developers. Surface water run-off into ultimately internal drainage boards areas with little spare capacity will need careful consideration. The ex-wartime airfield known as Lancaster Business Park is being dramatically extended. Involvement in securing proper and formal drainage arrangements will be required.

## **Northern Area**

### **Site 11 Bourne Eau - Augmentation**

The Bourne Eau is a spring fed watercourse which flows through Bourne in Lincolnshire. The underlying Lincolnshire Limestone aquifer, largely the source of the Eau, has been developed to meet public water supply needs. Through discussion with AWS the NRA has secured the provision and funding for a borehole to augment flows in the Bourne Eau during periods of very low spring flows. It is anticipated that this project will be completed in 1995/96 and will significantly enhance both the environment and amenity value of the Eau in the town of Bourne.

### **Site 12 Witham Washland**

This is a collaborative project between the NRA, Countryside Commission, Farming & Wildlife Advisory Group and a local landowner to return 15 hectares of riverside grass and arable land to the flood plain. It will involve the creation of low level embankments on rising land, some distance from the river, as the new flood defence, and subsequently the use of a machine to level the existing riverside embankments. This will enhance a 1 km section of the Witham with berms, riffles and trees. Additional benefits will include the provision of over 160,000m<sup>3</sup> of flood storage capacity and the restoration of wet meadow land providing ideal conditions for wading birds and wildfowl.

### **Site 13 Lincshore Phase 2**

Lincshore Phase 2 is to provide protection to 35,000 people, their homes and businesses from tidal flooding. The scheme involves the nourishment of 20km of beach from Ingoldmells to Mablethorpe with 12 million cubic metres of sand. The works will take 3 to 4 years to complete. The target for 1995/96 is to commence the beach nourishment and have contracts for future years work in place.

### **Site 14 Willow Brook**

Water Quality in the Willow Brook d/s of the British Steel site at Corby fails to meet EC Dangerous Substances Directive for zinc. Effluent quality from British Steel must be improved to ensure compliance with the EC Directive.

### **Site 15 Trent Witham Ancholme Transfer Scheme**

The Scheme, owned and operated by the NRA, transfers water from the R. Trent to the Rivers Witham & Ancholme. The works were originally constructed between 1972 and 1975 and many components are now reaching the end of their normal lives. The 2 year scheme is of strategic importance to meet abstraction for public water supplies, industry, power generation and irrigation/agricultural use on the Rivers Ancholme & Witham. During 1995/96 a new standby pump will be installed and the refurbishment of 2 duty pumps will be undertaken.



# NATIONAL RIVERS AUTHORITY

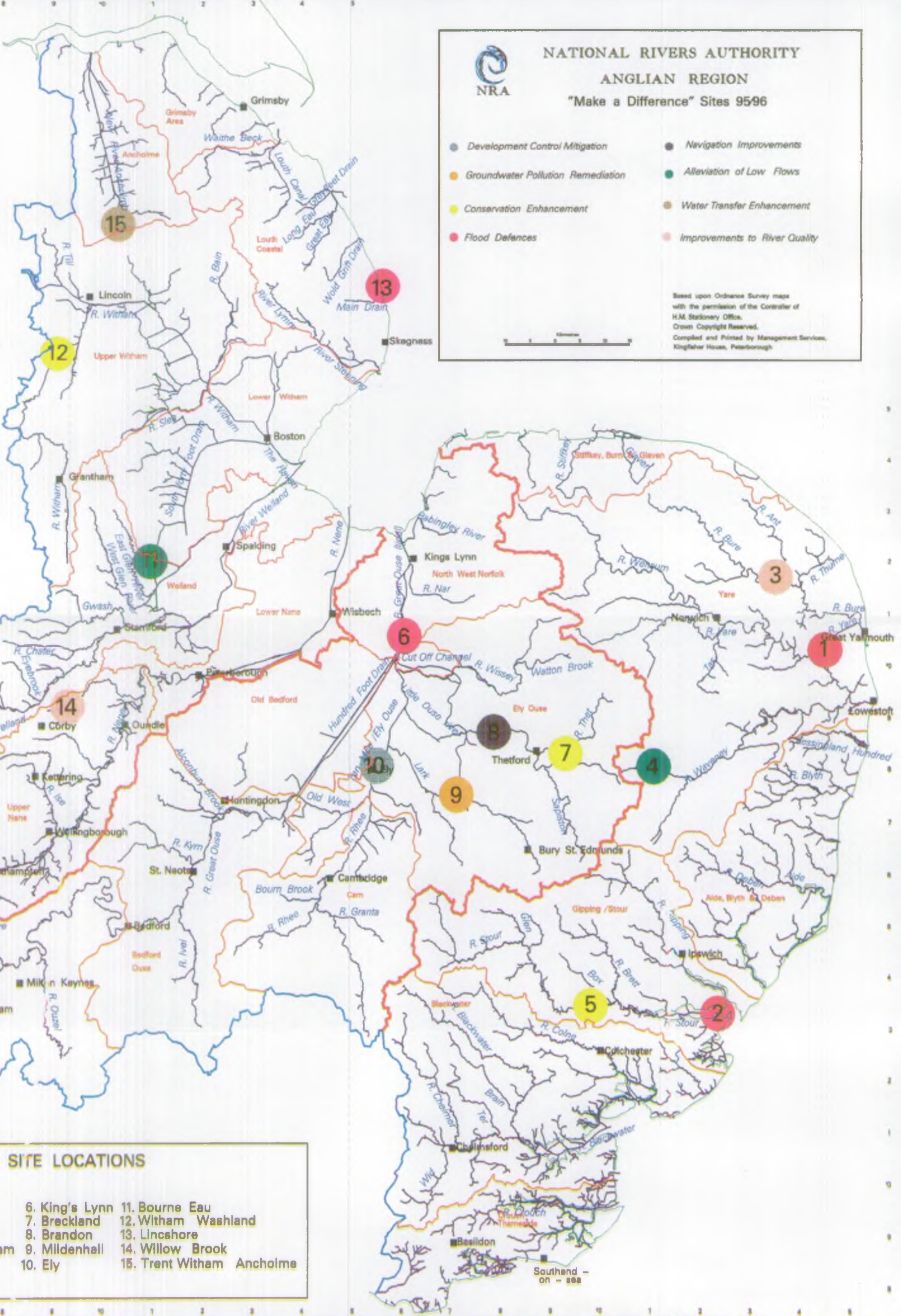
## ANGLIAN REGION

"Make a Difference" Sites 95/96

- Development Control Mitigation
- Groundwater Pollution Remediation
- Conservation Enhancement
- Flood Defences
- Navigation Improvements
- Alleviation of Low Flows
- Water Transfer Enhancement
- Improvements to River Quality

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0 1 2 3 4 5 Kilometres



### SITE LOCATIONS

- |                      |                |                           |
|----------------------|----------------|---------------------------|
| 1. R. Yare           | 6. King's Lynn | 11. Bourne Eau            |
| 2. Perkeston         | 7. Breckland   | 12. Witham Washland       |
| 3. R. Ant & R. Bure  | 8. Brandon     | 13. Lincshire             |
| 4. Redgrave & Lopham | 9. Mildenhall  | 14. Willow Brook          |
| 5. Nayland           | 10. Ely        | 15. Trent Witham Ancholme |



### CATCHMENT MANAGEMENT PLANS

CATCHMENT	START DATE	CATCHMENT PANEL APPROVAL	CONSULTATION STARTS	ACTION PLAN PUBLISHED	ANNUAL REVIEW PUBLISHED (Y1 -4)
Cam (C)	July 1990	(Feb 1991)	12 Mar 1992	Apr 1993	Jan 1996 (2)
Louth Coastal (N)	Oct 1991	(Apr 1992)	16 July 1992	Aug 1993	Oct 1995 (2)
Gipping/Stour (E)	Apr 1992	(Oct 1992)	19 Feb 1993	Jan 1994	June 1995 (1)
Ely Ouse (C)	Apr 1992	(Oct 1992)	26 Mar 1993	Feb 1994	May 1995 (1)
Lower Nene (N)	Oct 1992	(May 1993)	19 Oct 1993	July 1994	Aug 1995 (1)
Yare (E)	Nov 1992	(July 1993)	20 Jan 1994	Mar 1995	June 1996 (1)
Bedford Ouse (C)	July 1993	(Feb 1994)	12 Apr 1994	Mar 1995	Apr 1996 (1)
Upper Nene (N)	July 1993	(Feb 1994)	23 Feb 1994	Aug 1994	Sept 1995 (1)
Blackwater (E)	Jan 1994	(July 1994)	8 Nov 1994	Jun 1995	Nov 1996 (1)
Grimsby (N)	Apr 1994	Sept 1994	30 Nov 1994	Jun 1995	Jun 1996 (1)
N W Norfolk (C)	July 1994	Jan 1995	24 Mar 1995	Aug 1995	Sept 1996 (1)
Lower Witham (N)	Dec 1994	May 1995	Jun 1995	Dec 1995	Jan 1997 (1)
South Essex (E)	Jan 1995	Oct 1995	Nov 1995	June 1996	Nov 1997 (1)
Ancholme (N)	Jun 1995	Dec 1995	Jan 1996	July 1996	Aug 1997 (1)
Upper Ouse (C)	July 1995	Jan 1996	Feb 1996	Aug 1996	Sept 1997 (1)
Stiffkey/Burn/Glaven (E)	Oct 1995	May 1996	June 1996	Mar 1997	June 1998 (1)
Upper Witham (N)	Jan 1996	July 1996	Aug 1996	Feb 1997	Mar 1998 (1)
Old Bedford (C)	July 1996	Jan 1997	Feb 1997	Aug 1997	Sept 1998 (1)
Welland (N)	Aug 1996	Feb 1997	Mar 1997	Sept 1997	Oct 1998 (1)
Alde/Blyth/Deben (E)	Oct 1996	May 1997	June 1997	Mar 1998	June 1999 (1)

### ESTUARY MANAGEMENT PLANS

ESTUARY	START DATE	DATE TO RRAC	CONSULTATION STARTS	FINAL VERSION	ANNUAL REVIEW PUBLISHED (Y1-4)
Humber		June 1994	5 July 1994	May 1995	Apr 1996 (1)

## **ANNEXES**

**OUTPUT AND  
PERFORMANCE MEASURES**



Function: Water Resources  
Region: Anglian

Output and Performance Measures by activity	93/94 Actual	94/95 Budget	94/95 Forecast	95/96 Budget	96/97 Planned
<b>HYDROMETRY</b>					
Cost of operating the gauging station network (£)	321579	326010	326010	330754	334932
network	391	395	395	397	399
<b>Average cost of operating a permanent network gauging station (£)</b>	<b>822.45</b>	<b>825.34</b>	<b>825.34</b>	<b>833.13</b>	<b>839.43</b>
<b>LICENSING</b>					
No. of licence applications determined in target time	365	400	260	256	256
No. of licence applications determined	448	500	320	320	320
<b>% licences determined in target time (statutory or agreed extension)</b>	<b>81.5</b>	<b>80</b>	<b>81</b>	<b>80</b>	<b>80</b>
No. of licences varied	318	200	700	700	700
Total cost of licensing (£)	1150000	795750	741000	727500	727500
<b>Average cost of determining/reviewing a licence (£)</b>	<b>1501.31</b>	<b>1136.79</b>	<b>726.47</b>	<b>713.24</b>	<b>713.24</b>
No. of licences in force:					
- Abstraction	10455	10555	10555	10655	10755
- Impoundment	1055	1065	1065	1075	1085
<b>ENFORCEMENT</b>					
(a) Highly Critical Licences:					
- No. of licences in force	982	0	89	90	90
- No. of inspections required by NRA policy	982	1000	89	90	90
- Actual no. of inspections made	580	700	135	63	63
<b>% achievement of licence enforcement policy - highly critical licences</b>	<b>59.1</b>	<b>70</b>	<b>151.7</b>	<b>70</b>	<b>70</b>
(b) Critical Licences:					
- No. of licences in force	3929	0	3995	4050	4100
- No. of inspections required by NRA policy	3928	4000	3995	4050	4100
- Actual no. of inspections made	2080	2800	3100	2835	2870
<b>% achievement of licence enforcement policy - critical licences</b>	<b>53</b>	<b>70</b>	<b>78</b>	<b>70</b>	<b>70</b>
(c) Less Critical Licences:					
- No. of licences in force	5916	0	5560	5610	5660
- No. of inspections required by NRA policy	1484	1500	1112	1122	1132
- Actual no. of inspections made	620	500	689	696	702
<b>% achievement of licence enforcement policy - less critical licences</b>	<b>41.8</b>	<b>33.3</b>	<b>62</b>	<b>62</b>	<b>62</b>
Total cost of enforcement (£)	72000	265250	247000	242500	242500
<b>Average cost of carrying out a licence inspection (£)</b>	<b>21.95</b>	<b>66.31</b>	<b>62.95</b>	<b>67.47</b>	<b>66.71</b>

Function: Water Quality  
Region: Anglian

Output and Performance Measures by activity	93/94 Actual	94/95 Budget	94/95 Forecast	95/96 Budget	96/97 Planned
<b>CONSENTING and COMPLIANCE MONITORING</b>					
No. of consent applications determined in statutory period	489	470	685	560	570
No. of consent applications determined	550	520	716	620	620
<b>% of consent applications determined in target time</b>	<b>88.9</b>	<b>90.4</b>	<b>96</b>	<b>90</b>	<b>92</b>
Total cost of consenting (£)	635000	534000	534000	520000	520000
No. of consents determined or reviewed	1750	1800	1124	1200	1200
<b>Average cost of determining/reviewing a consent (£)</b>	<b>362.86</b>	<b>296.66</b>	<b>475.09</b>	<b>433.33</b>	<b>433.33</b>
No. of HMIP authorisation applications determined in statutory period	24	30	32	32	39
No. of HMIP authorisations determined	42	45	43	46	52
<b>% of HMIP authorisations determined within statutory period</b>	<b>57.1</b>	<b>66.7</b>	<b>74</b>	<b>70</b>	<b>75</b>
No. of consented discharges on register	21000	21470	22400	23000	23600
No. of consented discharges monitored (routine monitoring programme)	1961	2251	2000	2000	2000
No. of consented discharge inspections made (routine monitoring prog x frequency)	16100	15400	15390	15400	15400
Total cost of discharge compliance monitoring (£)	537000	896000	935000	950000	950000
<b>Average cost of carrying out a discharge inspection (£)</b>	<b>33.35</b>	<b>58.18</b>	<b>60.75</b>	<b>61.69</b>	<b>61.69</b>
No. of routine effluent sampling visits made (numeric discharges)	15434	15000	14600	14600	14600
No. of effluent samples placed on public register in target time	12000	12000	10366	12410	12410
No. of routine effluent samples taken	15002	15000	14600	14600	14600
<b>% of effluent samples placed on public register in target time</b>	<b>80</b>	<b>80</b>	<b>71</b>	<b>85</b>	<b>85</b>

# MONITORING CONTROLLED WATERS

Length of classified River and Canal (km) by water quality class:

GQA Chemical Assessment						Yr 2000	Yr 2005
- Grade A	123	120	200	208	208	210	210
- Grade B	1000.4	1000	1390	1444	1444	1450	1450
- Grade C	1682.5	1700	1580	1641	1641	1640	1640
- Grade D	1132.9	1100	840	873	873	870	870
- Grade E	819.5	820	570	592	592	590	590
- Grade F	81	100	60	62	62	60	60
<b>Total length of classified river and canal</b>	<b>4839.3</b>	<b>4840</b>	<b>4640</b>	<b>4820</b>	<b>4820</b>	<b>4820</b>	<b>4820</b>

Length of classified Estuary (km) by water quality class:

NWC scheme:						Yr 2000	Yr 2005
- Class A	377.3	388	388	388	388	388	388
- Class B	146.6	136	136	136	136	136	136
- Class C	14.6	15	15	15	15	15	15
- Class D	40	40	40	40	40	40	40
<b>Total length of classified estuary</b>	<b>578.5</b>	<b>579</b>	<b>579</b>	<b>579</b>	<b>579</b>	<b>579</b>	<b>579</b>

No. of routine single samples taken: Statutory Sampling Prog:

- Chemical spot samples	4335	4335	4335	4400	4400
- Biology samples	313	300	258	258	258
- Microbiology samples	1100	1100	1100	1100	1100
<b>Total</b>	<b>5748</b>	<b>5735</b>	<b>5693</b>	<b>5758</b>	<b>5758</b>

No. of routine single samples taken: National Surveillance Sampling Prog:

- Chemical spot samples	6600	6600	6600	5500	5500
- Biology samples	42	42	42	1534	42
<b>Total</b>	<b>6642</b>	<b>6642</b>	<b>6642</b>	<b>7034</b>	<b>5542</b>

No. of routine single samples taken: Permissive Sampling Prog:

- Chemical spot samples	16200	16200	16200	16700	16700
- Biology samples	7550	7400	7215	5723	7215
- Microbiology samples	1000	1000	1000	1000	1000
<b>Total</b>	<b>24750</b>	<b>24600</b>	<b>24415</b>	<b>23423</b>	<b>24915</b>

No. of NON-routine samples taken (reactive, investigative)

	4000	4000	4000	4000	4000
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Total cost of sampling (excl. lab analysis costs) (£)

	1086000	1095000	1095000	1133000	1172000
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Average cost per sample taken (£)

	26.4	26.72	26.87	28.17	29.14
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No. of water quality (non-effluent) samples placed on public register in target time

	25141	26000	18408	25500	24860
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No. of water quality (non-effluent) samples placed on public register

	32232	32500	32295	30000	29250
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% of water quality (non-effluent) samples placed on public register in target time

	78	80	57	85	85
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# LABORATORY SERVICES

## (i) National Laboratory Service (NLS)

No. of samples requiring 30 day report-back to client	0	45880	47325	45440	44330
No. of samples requiring 56 day report-back to client	0	920	920	920	920
No. of samples requiring 14 day report-back to client (formal samples)	0	400	400	400	400
<b>Total no. of samples (client work load)</b>		<b>47200</b>	<b>48645</b>	<b>46760</b>	<b>45650</b>

## No. of lab analyses/determinations by type:

- Organics		80000	78800	70000	67000
- Metals		72000	74100	70000	67000
- Other (general analyses)		313000	297600	270000	270000
- Microbiology		0	0	0	0
<b>Total</b>		<b>465000</b>	<b>450500</b>	<b>410000</b>	<b>404000</b>

No. of field determinations reported via NLS	0	0	53000	55000	60000
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No. of derived/calculated determinations reported via NLS	0	0	16000	15000	14000
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## (ii) Other samples and determinations (non-NLS work)

No. of samples	0	0	1030	1030	1030
No. of lab analyses/determinations	0	0	19000	19000	19000
No. of field-based determinations	0	0	14200	14200	14200
No. of derived/calculated determinations	0	0	0	0	0

## POLLUTION PREVENTION

No. of site inspections	1625	1705	1340	1340	1340
No. of campaigns	11	14	15	15	15

## POLLUTION INCIDENTS

No. of Category 1 pollution incidents attended in target time	7	20	15	15	15
No. of Category 1 pollution incidents	7	20	15	15	15
<b>% of Cat 1 incidents attended in target time</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>

No. of Category 2 pollution incidents attended in target time	516	630	540	540	540
No. of Category 2 pollution incidents	579	700	600	600	600
<b>% of Cat 2 incidents attended in target time</b>	<b>89.1</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>

Function: Flood Defence

Region: Anglian

Output and Performance Measures by activity	93/94 Actual	94/95 Budget	94/95 Forecast	95/96 Budget	96/97 Planned
<b>REGULATION / ENFORCEMENT</b>					
No. of consents and byelaw determined within statutory period	934	950	950	950	960
No. of consents and byelaws determined	986	1000	1000	1000	1000
<b>% of consents and byelaws determined in statutory period</b>	<b>94.7</b>	<b>95</b>	<b>95</b>	<b>95</b>	<b>96</b>
Total cost of regulation/enforcement (£)	277000	257000	210000	208000	208000
Total flood defence expenditure (£)	57881000	58405000	63800000	63056000	66550000
<b>Cost of regulation &amp; enforcement as % of Flood Defence expenditure</b>	<b>0.5</b>	<b>0.4</b>	<b>0.3</b>	<b>0.3</b>	<b>0.3</b>
<b>MAINTENANCE</b>					
Length of flood defences maintained (km): Fluvial	5363	5650	5650	5650	5650
Total length of defences: Fluvial	11630	11630	11630	11630	11630
Length of flood defences maintained (km): Tidal	665	746	746	746	746
Total length of defences: Tidal	1138	1138	1138	1138	1138
Length of flood defences maintained (km): Sea	339	305	349	349	349
Total length of defences: Sea	370	370	370	370	370
No. of HEs benefitting from maintenance works: Fluvial defences	135376	135682	135250	135250	135250
Total maintenance expenditure (£000): Fluvial defences	9596	9272	9251	9491	9490
<b>No. of HEs benefitting per £000 of maintenance expenditure: Fluvial</b>	<b>14.1</b>	<b>14.6</b>	<b>14.6</b>	<b>14.3</b>	<b>14.3</b>
No. of HEs benefitting from maintenance works: Tidal defences	44840	44840	44840	44840	44840
defences	4652	3646	3699	3947	4026
<b>No. of HEs benefitting per £000 of maintenance expenditure: Tidal</b>	<b>9.6</b>	<b>12.3</b>	<b>12.1</b>	<b>11.4</b>	<b>11.1</b>
No. of HEs benefitting from maintenance works: Sea defences	39150	39150	39150	39150	39150
Total maintenance expenditure (£000): Sea defences	1851	2207	2239	2389	2437
<b>No. of HEs benefitting per £000 of maintenance expenditure: Sea</b>	<b>21.2</b>	<b>17.7</b>	<b>17.5</b>	<b>16.4</b>	<b>16.1</b>
<b>IMPROVEMENT &amp; DEVELOPMENT</b>					
Length of new/improved flood defences constructed (ie capital schemes)(km):					
- Fluvial defences	1.5	5	5	4	10
- Tidal defences	37	25	25	11	10
- Sea defences	4.5	4	4	15	10
No. of HEs protected by capital schemes: Fluvial defences	0	310	310	650	1415
Cost of completed schemes (£000): Fluvial defences	0	4511	4511	2375	4563
<b>No. of HEs protected per £000 of completed scheme cost: Fluvial defences</b>	<b>0</b>	<b>0.1</b>	<b>0.067</b>	<b>0.32</b>	<b>0.35</b>
No. of HEs protected by capital schemes: Tidal defences	0	5800	5800	4130	2046
Cost of completed schemes (£000): Tidal defences	0	28934	28934	8911	5461
<b>No. of HEs protected per £000 of completed scheme cost: Tidal defences</b>	<b>0</b>	<b>0.2</b>	<b>0.2</b>	<b>0.51</b>	<b>0.42</b>

No. of HEs protected by capital schemes: Sea defences	0	1800	1800	15000	10000
Cost of completed schemes (£000): Sea defences	0	14326	14326	17694	12625
No. of HEs protected per £000 of completed scheme	0	0.13	0.13	0.85	0.79
Total flood defence capital expenditure (£000)					
- Fluvial	6370	5800	6529	6007	8877
- Tidal	18750	13700	15984	14624	12233
- Sea	10260	13100	15931	18071	21323
- Other	590	1652	1753	1971	2181
<b>Total flood defence capital expenditure</b>	<b>35970</b>	<b>34252</b>	<b>40197</b>	<b>40673</b>	<b>44614</b>
<b>OTHER</b>					
Total overhead costs (£000)	0	5647	5647	6883	7120
<b>Overhead costs as % of Flood Defence expenditure</b>	<b>0</b>	<b>9.7</b>	<b>8.9</b>	<b>10.9</b>	<b>10.7</b>

## Corporate Plan Form OPM4

Function: Fisheries  
Region: Anglian

Output and Performance Measures by activity	93/94 Actual	94/95 Budget	94/95 Forecast	95/96 Budget	96/97 Planned
<b>REGULATION &amp; ENFORCEMENT</b>					
No. of consent applications dealt with in target time	717	720	720	720	720
No. of consent applications received	796	800	800	800	800
% of consent applications responded to in target time	90	90	90	90	90
No. of satisfactory rod licence checks made (excl. multiple checks)	0	67687	67687	21375	21375
No. of rod licence checks made (excluding multiple checks)	0	71250	71250	22500	22500
Compliance rate of rod licence checks (%)	95.7	95	95	95	95
Total no. of rod licence checks made (including multiple checks)		75000	75000	45000	45000
No. of locations visited (rod licence enforcement)	2250	2250	2250	2250	2250
<b>MONITORING &amp; SURVEY WORK</b>					
River length (km) constituting Monitored Fisheries	3498	3498	3498	3498	3498
Length of river surveyed (km)	1130	1170	1170	1170	1170
Total cost of river survey programme (£)	641000	504000	504000	504000	504000
No. of survey sites completed	558	550	550	550	550
No. of individual surveys:					
- netting survey	279	275	275	275	275
- electro-survey	279	275	275	275	275
- hydroacoustic/boom boat	0	0	0	0	0
<b>IMPROVEMENT</b>					
No. of physico-chemical improvement schemes completed (to include phases)	2	4	4	4	4
<b>STOCKING</b>					
No. of fish stocked to meet planned stocking programme					
- Migratory salmonid	0	0	0	0	0
- Non-migratory salmonid	0	0	0	0	0
- Non-salmonid	274000	300000	300000	300000	300000
<b>PLANNING &amp; DEVELOPMENT CONTROL</b>					
No. of referrals received by Fisheries for consideration:					
- No. of local authority consultations	486	950	950	950	950
- No. of NRA consent applications	1800	1100	1200	1200	1200
- No. of NRA works	132	220	200	200	200
<b>Total</b>	<b>2418</b>	<b>2270</b>	<b>2350</b>	<b>2350</b>	<b>2350</b>

Function: Recreation

Region: Anglian

Output and Performance Measures by activity	93/94 Actual	94/95 Budget	94/95 Forecast	95/96 Budget	96/97 Planned
<b>NRA FACILITY MANAGEMENT</b>					
No. of site management plans implemented	0	0	0	2	2
<b>PROMOTION &amp; ADVISORY SERVICES</b>					
No. of completed recreation projects involving external collaboration	50	8	22	16	16
Total no. of recreation projects completed	50	17	44	45	43
<b>% of recreation projects involving external collaboration</b>	<b>100</b>	<b>47</b>	<b>50</b>	<b>36</b>	<b>38</b>
<b>PLANNING &amp; DEVELOPMENT CONTROL</b>					
No. of referrals received by recreation for consideration:					
- No. of local authority consultations	0	180	200	200	200
- No. of NRA consent applications	0	350	398	400	400
- No. of NRA works	0	0	0	5	5
<b>Total no. of referrals</b>	<b>167</b>	<b>530</b>	<b>598</b>	<b>605</b>	<b>605</b>
No. of NRA planned capital works schemes screened for recreation	6	55	77	90	63
No. of NRA planned capital works schemes (all functions)	78	110	110	100	70
<b>% of NRA planned capital works schemes screened for recreation</b>	<b>7.7</b>	<b>50</b>	<b>70</b>	<b>90</b>	<b>90</b>
No. of NRA new capital schemes incorporating recreation work	3	1	1	2	2
<b>IMPROVEMENT</b>					
Total cost of completed projects (£)	51000	36000	36000	27000	30000
<b>Average cost per completed project (£)</b>	<b>1020</b>	<b>2120</b>	<b>820</b>	<b>600</b>	<b>700</b>

Function: Conservation  
Region: Anglian

Output and Performance Measures by activity	93/94 Actual	94/95 Budget	94/95 Forecast	95/96 Budget	96/97 Planned
<b>SITE MANAGEMENT</b>					
No. of site management plans implemented	0	3	3	3	3
<b>OPERATIONAL APPRAISAL</b>					
Length of river corridor (km) surveyed	1574	1650	1981	2000	2000
No. of river habitat survey (RHS) sites completed	0	155	155	500	500
<b>PROMOTION &amp; ADVISORY SERVICES</b>					
No. of completed conservation projects involving external collaboration	6	8	14	12	7
Total no. of conservation projects completed	12	8	14	12	7
<b>% of conservation projects involving external collaboration</b>	<b>50</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
<b>PLANNING &amp; DEVELOPMENT CONTROL</b>					
No. of referrals received by Conservation for consideration:					
- No. of local authority consultations	486	950	950	950	950
- No. of NRA consent applications	1800	1100	1200	1200	1200
- No. of NRA works	132	220	200	200	200
<b>Total</b>	<b>2418</b>	<b>2270</b>	<b>2350</b>	<b>2350</b>	<b>2350</b>
No. of NRA planned capital works schemes (all functions) screened for conservation implications or opportunities	70	110	110	100	70
No. of NRA planned capital works schemes (all functions)	78	110	110	100	70
<b>% of NRA planned capital works schemes screened for conservation implications or opportunities</b>	<b>89.7</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
No. of NRA new capital schemes incorporating conservation work	70	75	75	75	75
No. of Flood Defence maintenance works	217	220	220	220	220
No. of Flood Defence maintenance works assessed by Conservation for environmental impact on rivers, estuaries and coastline	217	220	220	220	220
<b>% of Flood Defence maintenance works assessed by Conservation for environmental impact on rivers, estuaries and coastline</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
<b>IMPROVEMENT</b>					
Total cost of completed projects (£)	93700	252300	252300	397000	41000
<b>Average cost per completed project (£)</b>	<b>7810</b>	<b>31540</b>	<b>18020</b>	<b>33085</b>	<b>5860</b>

Function: Navigation

Region: Anglian

Output and Performance Measures by activity	93/94 Actual	94/95 Budget	94/95 Forecast	95/96 Budget	96/97 Planned
<b>REGULATION / ENFORCEMENT</b>					
No. of licence/registration offences	249	143	143	175	175
No. of licences/registrations checked	4668	4766	3149	3500	3500
<b>% of licence/registration compliance</b>	<b>94.7</b>	<b>97</b>	<b>95.5</b>	<b>95</b>	<b>95</b>
No. of licences/registrations issued	4752	5200	4818	5000	5000
<b>IMPROVEMENT</b>					
Total cost of completed projects (annual capital	463000	371000	371000	294000	251000
No. of completed projects (annual capital progr	19	13	13	10	10
<b>Average cost of projects completed (£)</b>	<b>24400</b>	<b>28500</b>	<b>28500</b>	<b>29400</b>	<b>25100</b>
<b>PLANNING &amp; DEVELOPMENT CONTROL</b>					
No. of referrals received by navigation for consideration:					
- No. of local authority consultations	0	95	110	110	110
- No. of NRA consent applications	0	350	366	370	370
- No. of NRA works	0	0	0	5	5
<b>Total</b>	<b>40</b>	<b>445</b>	<b>476</b>	<b>485</b>	<b>485</b>

## **MANPOWER PLANNING**



Region: Anglian

MP1 - Analysis of Posts by Function

COMPLEMENTED POSTS

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
<b>CORE FUNCTIONS</b>				
Water Resources	156	163	167	167
Water Quality	129	130	130	130
Flood Defence	521	540	530	530
Fisheries	42	42	36	36
Recreation	2	2	2	2
Conservation	6	6	5	5
Navigation	18	18	16	16
<b>Sub-total - Core Functions</b>	<b>874</b>	<b>901</b>	<b>886</b>	<b>886</b>
<b>SUPPORT SERVICES</b>				
Administration	61	59	59	59
Legal Services	8	8	8	8
Estates	6	6	5	5
Public Relations	6	6	6	6
Information Systems	29	0	0	0
R & D	1	1	1	1
Finance	44	48	47	47
Personnel	7	8	8	8
Others	10	11	11	11
<b>Sub-total - Support Services</b>	<b>172</b>	<b>147</b>	<b>145</b>	<b>145</b>
<b>TOTAL COMPLEMENTED POSTS</b>	<b>1046</b>	<b>1048</b>	<b>1031</b>	<b>1031</b>

UNCOMPLEMENTED POSTS

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
<b>CORE FUNCTIONS</b>				
Water Resources	5	6	6	6
Water Quality	29	14	14	14
Flood Defence	1	5	5	5
Fisheries	7	5	5	5
Recreation		0	0	0
Conservation		1	1	1
Navigation		0	0	0
<b>Sub-total - Core Functions</b>	<b>42</b>	<b>31</b>	<b>31</b>	<b>31</b>
<b>SUPPORT SERVICES</b>				
Administration	4	7	7	7
Legal Services		0	0	0
Estates		0	0	0
Public Relations		0	0	0
Information Systems	2	0	0	0
R & D		0	0	0
Finance	3	3	3	3
Personnel		1	1	1
Others		0	0	0
<b>Sub-total - Support Services</b>	<b>9</b>	<b>11</b>	<b>11</b>	<b>11</b>
<b>TOTAL UNCOMPLEMENTED POSTS</b>	<b>51</b>	<b>42</b>	<b>42</b>	<b>42</b>

TOTAL POSTS (CONTROL TOTAL)

1097 1090 1073 1073

TOTAL ADMINISTRATION POSTS

65 66 66 66

Notes to MP1:

1 - 'Total Posts (Control Total)' on this table must be the same as on forms MP2 and MP3. It is the total of all complemented and uncomplemented posts, and should correspond to your control total as given in the 1995/96 Forward Planning Brief.

2 - 'Support Staff' who actually work for clearly defined functions / services should be placed directly within these functions / services (on % time basis if they work for more than one function / service).

3 - Total 'Administration' should correspond to 'Total Administration' on form MP1a.

4 - 'Others' should only include posts which cannot be allocated to any of the listed categories. Wherever possible, you should allocate multifunctional posts on % time basis to those functions / services to which the post contributes. Please provide a memorandum note specifying those posts that are included in this category for '1994/95 Revised Budget' and future years.

5 - Regional MP tables should not include any posts which are part of a National Centre or Service. This may depend upon when a National Centre or Service was created. For example, the National IS Service was set up during 1994/95, and your original budget will have included regional IS posts - the revised budget for 1994/95 will have no IS posts.

6 - Finance should include Internal Audit.

Region: Anglian

MP1a - Analysis of Posts for Specific Functions

COMPLEMENTED AND UNCOMPLEMENTED POSTS

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
<b>ANALYSIS OF ADMINISTRATION POSTS</b>				
RGM + PA(s)			4	4
Corporate/Business Planning	2	2	2	2
Board and Committee Services	2	2	2	2
Central Administration	18	18	18	18
Procurement, Purchasing & Supplies	6	6	6	6
Management Services	30	34	34	34
<b>Total Administration</b>	<b>58</b>	<b>66</b>	<b>66</b>	<b>66</b>
<b>OTHER SPECIFIC FUNCTIONS</b>				
Emergency Planning	2	2	2	2
Comms/Control Rooms	5	5	5	5
Electronics / Maintenance	27	27	27	27
Planning Liaison	22	22	22	22
Transport & Plant/Vehicle Servicing		2	2	2
Design Services	54	56	56	56

Notes to MP1a:

1 - This table is for memorandum purposes and provides a more detailed breakdown of staffing levels which are 'embedded' in the categories on table MP1.

2 - Numbers included here should have been included as an integral part of table MP1 and are not an addition to MP1 totals.

3 - Staff employed in more than one function should be allocated on a % time basis.

4 - 'Total Administration' above should correspond to total 'Administration' on table MP1.

5 - Central Administration should include:

- Building services;
- Information and library services;
- Central WP / typing pools;
- Reprographics;
- Receptionists, telephonists, postrooms;
- Security and caretakers.

Region: Anglian

MP1b - Analysis of 'On The Ground' Posts

COMPLEMENTED AND UNCOMPLEMENTED POSTS

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
Abstraction Licence Inspectors	8	8	9	9
Pollution Inspectors	64	65	65	65
Flood Defence Operatives	346	336	319	319
Fishery Inspectors / Bailiffs	14	14	12	12
Navigation Inspectors	5	5	4	4
Employees / Emergency	485	496	479	479
<b>TOTAL 'ON THE GROUND' POSTS</b>	<b>922</b>	<b>924</b>	<b>888</b>	<b>888</b>

Notes to MP1b:

1 - This table is for memorandum purposes and focuses on specific categories of staff whose work is principally 'in the field' or in situations where personal contact with, and service to, the public is a major part of the job.

2 - Numbers included here should have been included as an integral part of table MP1 and are not an addition to MP1 totals.

3 - Staff employed in more than one function should be allocated on a % time basis.

4 - 'Employees / Emergency' should include all staff who would be available in an emergency.

Region: Anglian

MP2 - Analysis of Posts by Grade

COMPLEMENTED POSTS

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
<b>NON MANUAL</b>				
Senior Manager Grades	-	19	19	19
Band F	-	38	38	38
Band E	-	78	78	78
Band D	-	157	157	157
Band C	-	142	142	142
Band B	-	153	153	153
Band A	-	99	99	99
<b>Sub-total - Non manual</b>	<b>700</b>	<b>686</b>	<b>686</b>	<b>686</b>
<b>MANUAL</b>				
NJIC Adults	319	336	319	319
NJIC Youth				
NJCC Craft	27	26	26	26
NJCC Apprentices				
<b>Sub-total - Manual</b>	<b>346</b>	<b>362</b>	<b>345</b>	<b>345</b>
<b>TOTAL COMPLEMENTED POSTS</b>	<b>1046</b>	<b>1048</b>	<b>1031</b>	<b>1031</b>

UNCOMPLEMENTED POSTS

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
<b>NON MANUAL</b>				
Senior Manager Grades	-	0	0	0
Band F	-	0	0	0
Band E	-	1	1	1
Band D	-	3	3	3
Band C	-	12	12	12
Band B	-	8	8	8
Band A	-	17	17	17
<b>Sub-total - Non manual</b>	<b>0</b>	<b>41</b>	<b>41</b>	<b>41</b>
<b>MANUAL</b>				
NJIC Adults				
NJIC Youth				
NJCC Craft		1	1	1
NJCC Apprentices				
<b>Sub-total - Manual</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>TOTAL UNCOMPLEMENTED POSTS</b>	<b>51</b>	<b>42</b>	<b>42</b>	<b>42</b>

<b>TOTAL POSTS (CONTROL TOTAL)</b>	<b>1097</b>	<b>1090</b>	<b>1073</b>	<b>1073</b>
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Notes to MP2:

1 - 'Total Posts (Control Total)' on this table must be the same as on forms MP1 and MP3. It is the total of all complemented and uncomplemented posts, and should correspond to your control total as given in the 1995/96 Forward Planning Brief.

Region: Anglian

MP3 - Analysis of Posts by Contract Type

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
<b>COMPLEMENTED POSTS</b>				
Permanent Staff	1001	979	962	962
Limited Period Staff	44	66	66	66
Consultants	1	1	1	1
Agency and Other		2	2	2
<b>Sub-total - Complemented Posts</b>	<b>1046</b>	<b>1048</b>	<b>1031</b>	<b>1031</b>
<b>UNCOMPLEMENTED POSTS</b>				
Permanent Staff				
Limited Period Staff	51	42	42	42
Consultants				
Agency and Other				
<b>Sub-total - Uncomplemented Posts</b>	<b>51</b>	<b>42</b>	<b>42</b>	<b>42</b>
<b>TOTAL POSTS (CONTROL TOTAL)</b>	<b>1097</b>	<b>1090</b>	<b>1073</b>	<b>1073</b>

Notes to MP3:

1 - 'Total Posts (Control Total)' on this table must be the same as on forms MP1 and MP2. It is the total of all complemented and uncomplemented posts, and should correspond to your control total as given in the 1995/96 Forward Planning Brief.

2 - 'Permanent Staff' should INCLUDE employees who have been posted or seconded FROM other regions, and EXCLUDE postings / secondments TO other regions, ie the receiving region should account.

3 - 'Limited Period Staff', 'Consultants' and 'Agency and Other' employees relate to personnel temporarily occupying posts on your approved structure.

Region: Anglian

MP3a - Analysis of Seasonal and Sandwich Employees

IN POSTS ON APPROVED STRUCTURE (ie IN CONTROL TOTAL)

Head Count	Seasonal Employees	Sandwich Students	TOTAL
1995/96 Quarter 1 - April to June		4	4
1995/96 Quarter 2 - July to September	6	4	10
1995/96 Quarter 3 - October to December	1	4	5
1995/96 Quarter 4 - January to March		4	4

Total Number Payed via Payroll: 23

Total Number Payed via Other Means

NOT IN POSTS ON APPROVED STRUCTURE

Head Count	Seasonal Employees	Sandwich Students	TOTAL
1995/96 Quarter 1 - April to June			0
1995/96 Quarter 2 - July to September			0
1995/96 Quarter 3 - October to December			0
1995/96 Quarter 4 - January to March			0

Total Number Payed via Payroll:

Total Number Payed via Other Means

Notes to MP3a:

1 - This table is an analysis of seasonals and sandwich students.

Since all of these will be part year appointments, FTE would be meaningless, and the table should be filled in on a head count basis.

2 - The table should show the MAXIMUM number of heads during each quarter of 1995/96.

3 - 'Total Number Payed via Payroll' should be the number (headcount) of seasonals and sandwich students who will be paid by normal payroll means in the course of the year.

4 - 'Total Number Payed via Other Means' should be the number (headcount) of seasonals and sandwich students who will be paid by other than normal payroll means in the course of the year. Other means include the likes of Hired & Contracted Services, Agency, etc.

## MP2 - Analysis of Posts by Grade

## COMPLEMENTED POSTS

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
<b>NON MANUAL</b>				
Senior Manager Grades		1	1	1
Band F				
Band E				
Band D				
Band C				
Band B				
Band A				
<b>Sub-total - Non manual</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>MANUAL</b>				
NJIC Adults				
NJIC Youth				
NJCC Craft				
NJCC Apprentices				
<b>Sub-total - Manual</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COMPLEMENTED POSTS</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>

## UNCOMPLEMENTED POSTS

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
<b>NON MANUAL</b>				
Senior Manager Grades				
Band F				
Band E				
Band D				
Band C				
Band B		2	2	2
Band A				
<b>Sub-total - Non manual</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>MANUAL</b>				
NJIC Adults				
NJIC Youth				
NJCC Craft				
NJCC Apprentices				
<b>Sub-total - Manual</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL UNCOMPLEMENTED POSTS</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>2</b>

<b>TOTAL POSTS (CONTROL TOTAL)</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>3</b>
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## Notes to MP2:

1 - 'Total Posts (Control Total)' on this table must be the same as on forms MP1 and MP3. It is the total of all complemented and uncomplemented posts, and should correspond to your control total as given in the 1995/96 Forward Planning Brief.

National Centre/Service: Environmental Policy Unit

MP3 - Analysis of Posts by Contract Type

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
<b>COMPLEMENTED POSTS</b>				
Permanent Staff		1	1	1
Limited Period Staff				
Consultants				
Agency and Other				
<b>Sub-total - Complemented Posts</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>UNCOMPLEMENTED POSTS</b>				
Permanent Staff				
Limited Period Staff		2	2	2
Consultants				
Agency and Other				
<b>Sub-total - Uncomplemented Posts</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>TOTAL POSTS (CONTROL TOTAL)</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>3</b>

Notes to MP3:

1 - 'Total Posts (Control Total)' on this table must be the same as on forms MP1 and MP2. It is the total of all complemented and uncomplemented posts, and should correspond to your control total as given in the 1995/96 Forward Planning Brief.

2 - 'Permanent Staff' should INCLUDE employees who have been posted or seconded FROM other regions, and EXCLUDE postings / secondments TO other regions, ie the receiving region should account.

3 - 'Limited Period Staff', 'Consultants' and 'Agency and Other' employees relate to personnel temporarily occupying posts on your approved structure.

MP3a - Analysis of Seasonal and Sandwich Employees

IN POSTS ON APPROVED STRUCTURE (ie IN CONTROL TOTAL)

	Seasonal Employees	Sandwich Students	TOTAL
			0
1995/96 Quarter 2 - July to September	0	0	0
1995/96 Quarter 3 - October to December	0	0	0
1995/96 Quarter 4 - January to March	0	0	0

Total Number Payed via Payroll

Total Number Payed via Other Means

NOT IN POSTS ON APPROVED STRUCTURE

Head Count	Seasonal Employees	Sandwich Students	TOTAL
1995/96 Quarter 1 - April to June	0	0	0
1995/96 Quarter 2 - July to September	0	0	0
1995/96 Quarter 3 - October to December	0	0	0
1995/96 Quarter 4 - January to March	0	0	0

Total Number Payed via Payroll

Total Number Payed via Other Means

Notes to MP3a:

1 - This table is an analysis of seasonals and sandwich students.

Since all of these will be part year appointments, FTE would be meaningless, and the table should be filled in on a head count basis.

2 - The table should show the MAXIMUM number of heads during each quarter of 1995/96.

3 - 'Total Number Payed via Payroll' should be the number (headcount) of seasonals and sandwich students who will be payed by normal payroll means in the course of the year.

4 - 'Total Number Payed via Other Means' should be the number (headcount) of seasonals and sandwich students who will be payed by other than normal payroll means in the course of the year. Other means include the likes of Hired & Contracted Services, Agency, etc.

## National Centre/Service: Fisheries Laboratory

## MP2 - Analysis of Posts by Grade

## COMPLEMENTED POSTS

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
NON MANUAL				
Senior Manager Grades				
Band F				
Band E				
Band D				
Band C				
Band B		1	1	1
Band A				
<b>Sub-total - Non manual</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>
MANUAL				
NJIC Adults				
NJIC Youth				
NJCC Craft				
NJCC Apprentices				
<b>Sub-total - Manual</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COMPLEMENTED POSTS</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>

## UNCOMPLEMENTED POSTS

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
NON MANUAL				
Senior Manager Grades				
Band F				
Band E				
Band D				
Band C		1	1	1
Band B		2	2	2
Band A		1	1	1
<b>Sub-total - Non manual</b>	<b>0</b>	<b>4</b>	<b>4</b>	<b>4</b>
MANUAL				
NJIC Adults				
NJIC Youth				
NJCC Craft				
NJCC Apprentices				
<b>Sub-total - Manual</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL UNCOMPLEMENTED POSTS</b>	<b>0</b>	<b>4</b>	<b>4</b>	<b>4</b>

<b>TOTAL POSTS (CONTROL TOTAL)</b>	<b>0</b>	<b>5</b>	<b>5</b>	<b>5</b>
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## Notes to MP2:

1 - 'Total Posts (Control Total)' on this table must be the same as on forms MP1 and MP3.

It is the total of all complemented and uncomplemented posts, and should correspond to your control total as given in the 1995/96 Forward Planning Brief.

## MP3 - Analysis of Posts by Contract Type

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
<b>COMPLEMENTED POSTS</b>				
Permanent Staff		1	1	1
Limited Period Staff				
Consultants				
Agency and Other				
<b>Sub-total - Complemented Posts</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>UNCOMPLEMENTED POSTS</b>				
Permanent Staff				
Limited Period Staff		4	4	4
Consultants				
Agency and Other				
<b>Sub-total - Uncomplemented Posts</b>	<b>0</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>TOTAL POSTS (CONTROL TOTAL)</b>	<b>0</b>	<b>5</b>	<b>5</b>	<b>5</b>

## Notes to MP3:

1 - 'Total Posts (Control Total)' on this table must be the same as on forms MP1 and MP2. It is the total of all complemented and uncomplemented posts, and should correspond to your control total as given in the 1995/96 Forward Planning Brief.

2 - 'Permanent Staff' should INCLUDE employees who have been posted or seconded FROM other regions, and EXCLUDE postings / secondments TO other regions, ie the receiving region should account.

3 - 'Limited Period Staff', 'Consultants' and 'Agency and Other' employees relate to personnel temporarily occupying posts on your approved structure.

National Centre/Service: Fisheries Laboratory

MP3a - Analysis of Seasonal and Sandwich Employees

IN POSTS ON APPROVED STRUCTURE (ie IN CONTROL TOTAL)

Head Count	Seasonal Employees	Sandwich Students	TOTAL
1995/96 Quarter 1 - April to June	0	0	0
1995/96 Quarter 2 - July to September	0	0	0
1995/96 Quarter 3 - October to December	0	0	0
1995/96 Quarter 4 - January to March	0	0	0

Total Number Payed via Payroll

Total Number Payed via Other Means

NOT IN POSTS ON APPROVED STRUCTURE

Head Count	Seasonal Employees	Sandwich Students	TOTAL
1995/96 Quarter 1 - April to June	0	0	0
1995/96 Quarter 2 - July to September	0	0	0
1995/96 Quarter 3 - October to December	0	0	0
1995/96 Quarter 4 - January to March	0	0	0

Total Number Payed via Payroll

Total Number Payed via Other Means

Notes to MP3a:

1 - This table is an analysis of seasonals and sandwich students.

Since all of these will be part year appointments, FTE would be meaningless, and the table should be filled in on a head count basis.

2 - The table should show the MAXIMUM number of heads during each quarter of 1995/96.

3 - 'Total Number Payed via Payroll' should be the number (headcount) of seasonals and sandwich students who will be paid by normal payroll means in the course of the year.

4 - 'Total Number Payed via Other Means' should be the number (headcount) of seasonals and sandwich students who will be paid by other than normal payroll means in the course of the year. Other means include the likes of Hired & Contracted Services, Agency, etc.

National Centre/Service: Toxic and Persistent Substances

MP2 - Analysis of Posts by Grade

COMPLEMENTED POSTS

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
NON MANUAL				
Senior Manager Grades				
Band F				
Band E				
Band D		4	4	4
Band C		4	4	4
Band B		2	2	2
Band A				
<b>Sub-total - Non manual</b>	<b>0</b>	<b>10</b>	<b>10</b>	<b>10</b>
MANUAL				
NJIC Adults				
NJIC Youth				
NJCC Craft				
NJCC Apprentices				
<b>Sub-total - Manual</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COMPLEMENTED POSTS</b>	<b>0</b>	<b>10</b>	<b>10</b>	<b>10</b>

UNCOMPLEMENTED POSTS

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
NON MANUAL				
Senior Manager Grades				
Band F				
Band E				
Band D				
Band C				
Band B				
Band A				
<b>Sub-total - Non manual</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
MANUAL				
NJIC Adults				
NJIC Youth				
NJCC Craft				
NJCC Apprentices				
<b>Sub-total - Manual</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL UNCOMPLEMENTED POSTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>TOTAL POSTS (CONTROL TOTAL)</b>	<b>0</b>	<b>10</b>	<b>10</b>	<b>10</b>
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Notes to MP2:

1 - 'Total Posts (Control Total)' on this table must be the same as on forms MP1 and MP3. It is the total of all complemented and uncomplemented posts, and should correspond to your control total as given in the 1995/96 Forward Planning Brief.

## MP3 - Analysis of Posts by Contract Type

FTE	94/95 Original Budget	Revised 94/95 Budget	95/96 Budget	96/97 Planned
<b>COMPLEMENTED POSTS</b>				
Permanent Staff		6	6	6
Limited Period Staff		4	4	4
Consultants				
Agency and Other				
<b>Sub-total - Complemented Posts</b>	<b>0</b>	<b>10</b>	<b>10</b>	<b>10</b>
<b>UNCOMPLEMENTED POSTS</b>				
Permanent Staff				
Limited Period Staff				
Consultants				
Agency and Other				
<b>Sub-total - Uncomplemented Posts</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL POSTS (CONTROL TOTAL)</b>	<b>0</b>	<b>10</b>	<b>10</b>	<b>10</b>

## Notes to MP3:

1 - 'Total Posts (Control Total)' on this table must be the same as on forms MP1 and MP2. It is the total of all complemented and uncomplemented posts, and should correspond to your control total as given in the 1995/96 Forward Planning Brief.

2 - 'Permanent Staff' should INCLUDE employees who have been posted or seconded FROM other regions, and EXCLUDE postings / secondments TO other regions, ie the receiving region should account.

3 - 'Limited Period Staff', 'Consultants' and 'Agency and Other' employees relate to personnel temporarily occupying posts on your approved structure.

National Centre/Service: Toxic and Persistent Substances

MP3a - Analysis of Seasonal and Sandwich Employees

IN POSTS ON APPROVED STRUCTURE (ie IN CONTROL TOTAL)

Head Count	Seasonal Employees	Sandwich Students	TOTAL
1995/96 Quarter 1 - April to June	0	0	0
1995/96 Quarter 2 - July to September	0	0	0
1995/96 Quarter 3 - October to December	0	0	0
1995/96 Quarter 4 - January to March	0	0	0

Total Number Payed via Payroll

Total Number Payed via Other Means

NOT IN POSTS ON APPROVED STRUCTURE

Head Count	Seasonal Employees	Sandwich Students	TOTAL
1995/96 Quarter 1 - April to June	0	0	0
1995/96 Quarter 2 - July to September	0	0	0
1995/96 Quarter 3 - October to December	0	0	0
1995/96 Quarter 4 - January to March	0	0	0

Total Number Payed via Payroll

Total Number Payed via Other Means

Notes to MP3a:

1 - This table is an analysis of seasonals and sandwich students.

Since all of these will be part year appointments, FTE would be meaningless, and the table should be filled in on a head count basis.

2 - The table should show the MAXIMUM number of heads during each quarter of 1995/96.

3 - 'Total Number Payed via Payroll' should be the number (headcount) of seasonals and sandwich students who will be paid by normal payroll means in the course of the year.

4 - 'Total Number Payed via Other Means' should be the number (headcount) of seasonals and sandwich students who will be paid by other than normal payroll means in the course of the year. Other means include the likes of Hired & Contracted Services, Agency, etc.



# **FINANCIAL PLANNING**



## TOTAL OPERATING INCOME AND EXPENDITURE - FUNCTION ANALYSIS

£000

REGION: ANGLIAN

	ACTUAL 1993/94					FORECAST 1994/95				
	INCOME	CAPITAL EXPEND.	REVENUE EXPEND.	TOTAL EXPEND.	SURPLUS/ (DEFICIT)	INCOME	CAPITAL EXPEND.	REVENUE EXPEND.	TOTAL EXPEND.	SURPLUS/ (DEFICIT)
CHARGES FOR DISCHARGE	5542	427	4030	4457	1085	5295	545	4433	4978	317
INTEG. POLLUTION CONTRO	56	12	114	126	-70	200	15	119	134	66
GRANT AIDED SERVICE	481	496	4675	5171	-4690	420	564	4588	5152	-4732
TOTAL WATER QUALITY	6079	935	8819	9754	-3675	5915	1124	9140	10264	-4349
FISHERIES	1830	213	1934	2147	-317	2134	126	1756	1882	252
RECREATION	112	42	282	324	-212	100	49	226	275	-175
CONSERVATION		85	239	324	-324		266	276	542	-542
NAVIGATION	634	510	718	1228	-594	651	388	636	1024	-373
SUB-TOTAL GRANT AIDED	8655	1785	11992	13777	-5122	8800	1953	12034	13987	-5187
WATER RESOURCES	14051	2465	8082	10547	3504	12208	2797	7686	10483	1725
FLOOD DEFENCE	58320	35749	22132	57881	439	60256	41989	21871	63860	-3604
TOTAL	81026	39999	42206	82205	-1179	81264	46739	41591	88330	-7066

	PLANNED 1995/96					PLANNED 1996/97				
	INCOME	CAPITAL EXPEND.	REVENUE EXPEND.	TOTAL EXPEND.	SURPLUS/ (DEFICIT)	INCOME	CAPITAL EXPEND.	REVENUE EXPEND.	TOTAL EXPEND.	SURPLUS/ (DEFICIT)
CHARGES FOR DISCHARGE	5428	745	4060	4805	623	5561	658	4145	4803	758
INTEG. POLLUTION CONTRO	315	44	238	282	33	387	39	243	282	105
GRANT AIDED SERVICE	424	773	4213	4986	-4562	435	683	4302	4985	-4550
TOTAL WATER QUALITY	6167	1562	8511	10073	-3906	6383	1380	8690	10070	-3687
FISHERIES	1835	245	1798	2043	-208	1905	224	1773	1997	-92
RECREATION	60	58	203	261	-201	62	55	209	264	-202
CONSERVATION		191	254	445	-445		89	259	348	-348
NAVIGATION	668	348	602	950	-282	691	296	608	904	-213
SUB-TOTAL GRANT AIDED	8730	2404	11368	13772	-5042	9041	2044	11539	13583	-4542
WATER RESOURCES	13610	2112	7589	9701	3909	14086	2576	7711	10287	3799
FLOOD DEFENCE	59675	40679	22377	63056	-3381	65102	44335	22215	66550	-1448
TOTAL	82015	45195	41334	86529	-4514	88229	48955	41465	90420	-2191

## OPERATING COSTS - SUBJECTIVE ANALYSIS BY FUNCTION

£000

FUNCTION : TOTAL

REGION : ANGLIAN

	ACTUAL 1993/94	FORECAST 1994/95	PLANNED 1995/96	PLANNED 1996/97
<b>SALARIES</b>				
Costs	14204	13003	11918	12072
Superannuation	708	706	650	672
N.I.C.	1214	1059	972	1005
Agency, Temps. & Other	39	93	39	42
Employee Buyouts	0	0	0	0
Voluntary Severance	1988	666	500	0
<b>WAGES</b>				
Costs	5761	5666	5171	5352
Superannuation	228	208	190	197
N.I.C.	450	426	389	402
Agency, Temps. & Other	0	0	0	0
Employee Buyouts	0	0	0	0
Voluntary Severance	0	0	0	0
SUB-TOTAL	24592	21827	19829	19742
Travel & Subsistence	1465	1400	1640	1697
SUB-TOTAL STAFF	26057	23227	21469	21439
Consultants	3953	5117	4181	4589
P.L.C. Services	51	30	0	0
Other H. & C. Services	36381	43090	38049	41914
Equip. Tools & Mats.	7286	5878	6614	6485
Utilities	1329	1300	1324	1370
Other Costs	4586	4691	5111	5296
SUB-TOTAL OTHER	53586	60106	55279	59654
TOTAL REGIONAL	79643	83333	76748	81093
Inter-Regional Services	0	0	0	0
- Charges Paid	52	0	144	144
- Income Received	0	0	0	0
National Laboratory Service	0	1526	1344	1340
National Information Services	0	0	5350	4900
H.O & National Costs	2510	3471	2943	2943
TOTAL	82205	88330	86529	90420
CAPITAL EXPENDITURE	39999	46739	45195	48955
REVENUE EXPENDITURE	42206	41591	41334	41465
TOTAL	82205	88330	86529	90420
WORK CONTRACTED OUT				
- Capital	32818	39494	35758	39990
- Revenue	7567	8743	6472	6513
TOTAL	40385	48237	42230	46503
WORK CONTRACTED OUT	%	%	%	%
Capital	82.0	84.5	79.1	81.7
Revenue	17.9	21.0	15.7	15.7
TOTAL	49.1	54.6	48.8	51.4

## OPERATING COSTS - SUBJECTIVE ANALYSIS BY FUNCTION

£000

## FUNCTION : WATER QUALITY

## REGION : ANGLIAN

	ACTUAL 1993/94	FORECAST 1994/95	PLANNED 1995/96	PLANNED 1996/97
<b>SALARIES</b>				
Costs	3660	3335	2971	3047
Superannuation	183	181	159	165
N.I.C.	313	271	240	248
Agency, Temps. & Other	9	17	9	10
Employee Buyouts				
Voluntary Severance	662	124	63	
<b>WAGES</b>				
Costs	190	126	17	17
Superannuation	7	4	1	1
N.I.C.	15	8	1	1
Agency, Temps. & Other				
Employee Buyouts				
Voluntary Severance				
SUB-TOTAL	5039	4066	3461	3489
Travel & Subsistence	336	261	388	401
SUB-TOTAL STAFF	5375	4327	3849	3890
Consultants	224	312	147	155
P.L.C. Services	13	2	0	
Other H. & C. Services	2016	1826	1310	1395
Equip. Tools & Mats.	786	763	483	468
Utilities	93	84	87	90
Other Costs	709	664	558	578
SUB-TOTAL OTHER	3841	3651	2585	2686
TOTAL REGIONAL	9216	7978	6434	6576
<b>Inter-Regional Services</b>				
- Charges Paid				
- Income Received				
National Laboratory Service		1114	981	977
National Information Services			1676	1535
H.O & National Costs	538	1172	982	982
TOTAL	9754	10264	10073	10070
<b>CAPITAL EXPENDITURE</b>				
	935	1124	1562	1380
<b>REVENUE EXPENDITURE</b>				
	8819	9140	8511	8690
TOTAL	9754	10264	10073	10070
<b>WORK CONTRACTED OUT</b>				
- Capital	514	341	313	315
- Revenue	1739	1799	1144	1235
TOTAL	2253	2140	1457	1550
<b>WORK CONTRACTED OUT</b>				
	%	%	%	%
Capital	55.0	30.3	20.0	22.8
Revenue	19.7	19.7	13.4	14.2
TOTAL	23.1	20.8	14.5	15.4

## OPERATING COSTS - SUBJECTIVE ANALYSIS BY FUNCTION

£000

FUNCTION : FISHERIES

REGION : ANGLIAN

	ACTUAL 1993/94	FORECAST 1994/95	PLANNED 1995/96	PLANNED 1996/97
<b>SALARIES</b>				
Costs	826	701	649	665
Superannuation	42	38	38	39
N.I.C.	71	57	54	56
Agency, Temps. & Other	2	4	2	2
Employee Buyouts				
Voluntary Severance	40	28	8	
<b>WAGES</b>				
Costs	99	93	78	81
Superannuation	4	3	3	3
N.I.C.	8	7	6	6
Agency, Temps. & Other				
Employee Buyouts				
Voluntary Severance				
SUB-TOTAL	1092	931	838	852
Travel & Subsistence	72	60	97	100
SUB-TOTAL STAFF	1164	991	935	952
Consultants				
P.L.C. Services	3			
Other H. & C. Services	286	371	263	239
Equip. Tools & Mats.	231	166	149	147
Utilities	28	26	27	28
Other Costs	213	147	205	183
SUB-TOTAL OTHER	761	710	644	597
TOTAL REGIONAL	1925	1701	1579	1549
Inter-Regional Services				
- Charges Paid	52		102	102
- Income Received				
National Laboratory Service				
National Information Services			193	177
H.O & National Costs	170	181	169	169
TOTAL	2147	1882	2043	1997
CAPITAL EXPENDITURE	213	126	245	224
REVENUE EXPENDITURE	1934	1756	1798	1773
TOTAL	2147	1882	2043	1997
WORK CONTRACTED OUT				
- Capital	117	51	57	55
- Revenue	172	320	206	184
TOTAL	289	371	263	239
WORK CONTRACTED OUT	%	%	%	%
Capital	54.9	40.5	23.3	24.6
Revenue	8.9	18.2	11.5	10.4
TOTAL	13.5	19.7	12.9	12.0

## OPERATING COSTS - SUBJECTIVE ANALYSIS BY FUNCTION

£000

## FUNCTION : RECREATION

REGION : ANGLIAN

	ACTUAL 1993/94	FORECAST 1994/95	PLANNED 1995/96	PLANNED 1996/97
<b>SALARIES</b>				
Costs	99	102	67	68
Superannuation	5	5	4	4
N.I.C.	8	8	5	5
Agency, Temps. & Other	1	1	1	1
Employee Buyouts				
Voluntary Severance	17	4	9	
<b>WAGES</b>				
Costs	4	3	2	2
Superannuation	1			
N.I.C.				
Agency, Temps. & Other				
Employee Buyouts				
Voluntary Severance				
<b>SUB-TOTAL</b>	<b>135</b>	<b>123</b>	<b>88</b>	<b>80</b>
Travel & Subsistence	9	9	10	10
<b>SUB-TOTAL STAFF</b>	<b>144</b>	<b>132</b>	<b>98</b>	<b>90</b>
Consultants				
P.L.C. Services				
Other H. & C. Services	56	94	46	59
Equip. Tools & Mats.	28	9	14	13
Utilities	5	4	4	4
Other Costs	25	8	44	46
<b>SUB-TOTAL OTHER</b>	<b>114</b>	<b>115</b>	<b>108</b>	<b>122</b>
<b>TOTAL REGIONAL</b>	<b>258</b>	<b>247</b>	<b>206</b>	<b>212</b>
Inter-Regional Services				
- Charges Paid				
- Income Received				
National Laboratory Service				
National Information Services			34	31
H.O & National Costs	66	28	21	21
<b>TOTAL</b>	<b>324</b>	<b>275</b>	<b>261</b>	<b>264</b>
<b>CAPITAL EXPENDITURE</b>	<b>42</b>	<b>49</b>	<b>58</b>	<b>55</b>
<b>REVENUE EXPENDITURE</b>	<b>282</b>	<b>226</b>	<b>203</b>	<b>209</b>
<b>TOTAL</b>	<b>324</b>	<b>275</b>	<b>261</b>	<b>264</b>
<b>WORK CONTRACTED OUT</b>				
- Capital	23	24	23	23
- Revenue	33	70	23	36
<b>TOTAL</b>	<b>56</b>	<b>94</b>	<b>46</b>	<b>59</b>
<b>WORK CONTRACTED OUT</b>	<b>%</b>	<b>%</b>	<b>%</b>	<b>%</b>
Capital	54.8	49.0	39.7	41.8
Revenue	11.7	31.0	11.3	17.2
<b>TOTAL</b>	<b>17.3</b>	<b>34.2</b>	<b>17.6</b>	<b>22.3</b>

OPERATING COSTS - SUBJECTIVE ANALYSIS BY FUNCTION

£000

FUNCTION : CONSERVATIONREGION : ANGLIAN

	ACTUAL 1993/94	FORECAST 1994/95	PLANNED 1995/96	PLANNED 1996/97
<u>SALARIES</u>				
Costs	145	102	96	99
Superannuation	7	5	5	5
N.I.C.	12	8	7	7
Agency, Temps. & Other				
Employee Buyouts				
Voluntary Severance	5	4	3	
<u>WAGES</u>				
Costs	4	3		
Superannuation				
N.I.C.				
Agency, Temps. & Other				
Employee Buyouts				
Voluntary Severance				
SUB-TOTAL	173	122	111	111
Travel & Subsistence	14	9	14	14
SUB-TOTAL STAFF	187	131	125	125
Consultants				
P.L.C. Services	1			
Other H. & C. Services	103	271	139	43
Equip. Tools & Mats.	34	35	41	43
Utilities	2	1	1	1
Other Costs	32	25	27	28
SUB-TOTAL OTHER	172	332	208	115
TOTAL REGIONAL	359	463	333	240
Inter-Regional Services				
- Charges Paid				
- Income Received				
National Laboratory Service				
National Information Services			42	38
H.O & National Costs	-35	79	70	70
TOTAL	324	542	445	348
CAPITAL EXPENDITURE	85	266	191	89
REVENUE EXPENDITURE	239	276	254	259
TOTAL	324	542	445	348
WORK CONTRACTED OUT				
- Capital	47	206	123	25
- Revenue	57	65	16	18
TOTAL	104	271	139	43
WORK CONTRACTED OUT	%	%	%	%
Capital	55.3	77.4	64.4	28.1
Revenue	23.8	23.6	6.3	6.9
TOTAL	32.1	50.0	31.2	12.4

## OPERATING COSTS - SUBJECTIVE ANALYSIS BY FUNCTION

£000

## FUNCTION : NAVIGATION

## REGION : ANGLIAN

	ACTUAL 1993/94	FORECAST 1994/95	PLANNED 1995/96	PLANNED 1996/97
<b>SALARIES</b>				
Costs	214	146	176	180
Superannuation	10	8	10	10
N.I.C.	19	12	14	15
Agency, Temps. & Other	1	1	1	1
Employee Buyouts				
Voluntary Severance	26	10	6	
<b>WAGES</b>				
Costs	129	125	117	121
Superannuation	5	5	4	4
N.I.C.	11	9	9	9
Agency, Temps. & Other				
Employee Buyouts				
Voluntary Severance				
<b>SUB-TOTAL</b>	<b>415</b>	<b>316</b>	<b>337</b>	<b>340</b>
Travel & Subsistence	24	21	28	29
<b>SUB-TOTAL STAFF</b>	<b>439</b>	<b>337</b>	<b>365</b>	<b>369</b>
Consultants				
P.L.C. Services	1			
Other H. & C. Services	373	491	320	275
Equip. Tools & Mats.	207	55	82	82
Utilities	24	19	19	19
Other Costs	78	44	39	40
<b>SUB-TOTAL OTHER</b>	<b>683</b>	<b>609</b>	<b>460</b>	<b>416</b>
<b>TOTAL REGIONAL</b>	<b>1122</b>	<b>946</b>	<b>825</b>	<b>785</b>

## Inter-Regional Services

- Charges Paid

- Income Received

## National Laboratory Service

National Information Services

H.O &amp; National Costs

			73	67
	106	78	52	52
<b>TOTAL</b>	<b>1228</b>	<b>1024</b>	<b>950</b>	<b>904</b>

<b>CAPITAL EXPENDITURE</b>	<b>510</b>	<b>388</b>	<b>348</b>	<b>296</b>
<b>REVENUE EXPENDITURE</b>	<b>718</b>	<b>636</b>	<b>602</b>	<b>608</b>
<b>TOTAL</b>	<b>1228</b>	<b>1024</b>	<b>950</b>	<b>904</b>

## WORK CONTRACTED OUT

- Capital

- Revenue

	280	378	225	178
	94	113	95	97
<b>TOTAL</b>	<b>374</b>	<b>491</b>	<b>320</b>	<b>275</b>

## WORK CONTRACTED OUT

	%	%	%	%
Capital	54.9	97.4	64.7	60.1
Revenue	13.1	17.8	15.8	16.0
<b>TOTAL</b>	<b>30.5</b>	<b>47.9</b>	<b>33.7</b>	<b>30.4</b>

## OPERATING COSTS - SUBJECTIVE ANALYSIS BY FUNCTION

£000

## FUNCTION : WATER RESOURCES

REGION : ANGLIAN

	ACTUAL 1993/94	FORECAST 1994/95	PLANNED 1995/96	PLANNED 1996/97
<b>SALARIES</b>				
Costs	3191	3091	2877	2946
Superannuation	159	168	156	161
N.I.C.	272	251	235	243
Agency, Temps. & Other	9	18	9	10
Employee Buyouts				
Voluntary Severance	488	127	61	
<b>WAGES</b>				
Costs	384	445	460	477
Superannuation	15	16	17	18
N.I.C.	30	32	35	36
Agency, Temps. & Other				
Employee Buyouts				
Voluntary Severance				
SUB-TOTAL	4548	4148	3850	3891
Travel & Subsistence	309	265	346	358
SUB-TOTAL STAFF	4857	4413	4196	4249
Consultants	248	140	165	191
P.L.C. Services	12	3		
Other H. & C. Services	2219	2789	1114	1719
Equip. Tools & Mats.	1312	1003	844	825
Utilities	478	533	522	541
Other Costs	811	681	630	649
SUB-TOTAL OTHER	5080	5149	3275	3925
TOTAL REGIONAL	9937	9562	7471	8174
Inter-Regional Services				
- Charges Paid			42	42
- Income Received				
National Laboratory Service		397	349	349
National Information Services			1387	1270
H.O & National Costs	610	524	452	452
TOTAL	10547	10483	9701	10287
CAPITAL EXPENDITURE	2465	2797	2112	2576
REVENUE EXPENDITURE	8082	7686	7589	7711
TOTAL	10547	10483	9701	10287
WORK CONTRACTED OUT				
- Capital	1354	1751	572	1147
- Revenue	1125	1181	707	763
TOTAL	2479	2932	1279	1910
WORK CONTRACTED OUT	%	%	%	%
Capital	54.9	62.6	27.1	44.5
Revenue	13.9	15.4	9.3	9.9
TOTAL	23.5	28.0	13.2	18.6

## OPERATING COSTS - SUBJECTIVE ANALYSIS BY FUNCTION

£000

FUNCTION : FLOOD DEFENCE

REGION : ANGLIAN

	ACTUAL 1993/94	FORECAST 1994/95	PLANNED 1995/96	PLANNED 1996/97
<b>SALARIES</b>				
Costs	6069	5526	5082	5067
Superannuation	302	301	278	288
N.I.C.	519	452	417	431
Agency, Temps. & Other	17	52	17	18
Employee Buyouts				
Voluntary Severance	750	369	350	
<b>WAGES</b>				
Costs	4951	4871	4497	4654
Superannuation	196	180	165	171
N.I.C.	386	370	338	350
Agency, Temps. & Other				
Employee Buyouts				
Voluntary Severance				
<b>SUB-TOTAL</b>	<b>13190</b>	<b>12121</b>	<b>11144</b>	<b>10979</b>
Travel & Subsistence	701	775	757	785
<b>SUB-TOTAL STAFF</b>	<b>13891</b>	<b>12896</b>	<b>11901</b>	<b>11764</b>
Consultants	3481	4665	3869	4243
P.L.C. Services	21	25		
Other H. & C. Services	31328	37248	34857	38184
Equip. Tools & Mats.	4688	3847	5001	4907
Utilities	699	633	664	687
Other Costs	2718	3122	3608	3772
<b>SUB-TOTAL OTHER</b>	<b>42935</b>	<b>49540</b>	<b>47999</b>	<b>51793</b>
<b>TOTAL REGIONAL</b>	<b>56826</b>	<b>62436</b>	<b>59900</b>	<b>63557</b>
<b>Inter-Regional Services</b>				
- Charges Paid				
- Income Received				
National Laboratory Service		15	14	14
National Information Services			1945	1782
H.O & National Costs	1055	1409	1197	1197
<b>TOTAL</b>	<b>57881</b>	<b>63860</b>	<b>63056</b>	<b>66550</b>
<b>CAPITAL EXPENDITURE</b>	<b>35749</b>	<b>41989</b>	<b>40679</b>	<b>44335</b>
<b>REVENUE EXPENDITURE</b>	<b>22132</b>	<b>21871</b>	<b>22377</b>	<b>22215</b>
<b>TOTAL</b>	<b>57881</b>	<b>63860</b>	<b>63056</b>	<b>66550</b>
<b>WORK CONTRACTED OUT</b>				
- Capital	30483	36743	34445	38247
- Revenue	4347	5195	4281	4180
<b>TOTAL</b>	<b>34830</b>	<b>41938</b>	<b>38726</b>	<b>42427</b>
<b>WORK CONTRACTED OUT</b>	<b>%</b>	<b>%</b>	<b>%</b>	<b>%</b>
Capital	85.3	87.5	84.7	86.3
Revenue	19.6	23.8	19.1	18.8
<b>TOTAL</b>	<b>60.2</b>	<b>65.7</b>	<b>61.4</b>	<b>63.8</b>

CORPORATE PLAN 1995/96 - FORM FP2A

ANALYSIS OF UTILITY COSTS

£000

REGION: ANGLIAN

	ACTUAL 1993/94	FORECAST 1994/95	PLANNED 1995/96	PLANNED 1996/97
Coal & Solid Fuel				
Electricity	776	710	749	775
Fuel Oil	20	21	21	22
Gas	47	75	50	52
Fuel (Vehicle & Plant)	462	470	480	496
Lubricants	5	5	5	5
Water	19	19	19	20
Effluent				
TOTAL	1329	1300	1324	1370



INCOME ANALYSIS

£000

REGION: ANGLIAN

		ACTUAL 1993/94	FORECAS 1994/95	PLANNED 1995/96	PLANNED 1996/97
<u>WATER QUALITY</u>	Charging for Discharges				
	- Application Fee	91	65	72	74
	- Annual Consent	5451	5230	5356	5487
	H.M.I.P./ I.P.C.Consents				
	- Application Fee	51	30	31	32
	- Annual Consent	5	70	134	155
	Waste Site Licensing	0	100	150	200
	Pollution Incidents	143	180	180	180
	Other	338	240	244	255
	TOTAL	6079	5915	6167	6383
<u>FISHERIES</u>	Rod Licences				
	- Salmon & Migratory	0	26	0	0
	- Coarse & Trout	1677	2064	1798	1868
	Commercial Licences	13	17	17	17
	Fish Sales				
	Other	140	27	20	20
	TOTAL	1830	2134	1835	1905
<u>RECREATION</u>		112	100	60	62
<u>CONSERVATION</u>					
<u>NAVIGATION</u>	Boat Licences	584	624	640	660
	Tolls				
	Other	50	27	28	31
	TOTAL	634	651	668	691
<u>TOTAL GRANT AIDED</u>		8655	8800	8730	9041
<u>WATER RESOURCES</u>	Abstraction Charges	13574	11808	13210	13686
	Interest Received	304	250	250	250
	Other	173	150	150	150
	TOTAL	14051	12208	13610	14086
<u>FLOOD DEFENCE</u>	Levies/GDC	39102	35092	35418	36673
	MAFF/W.O. Grants	16145	22307	21924	26142
	L.D. Consents	44	45	45	45
	Interest Received	1703	1653	1263	1147
	Rechargeable Works	412	300	300	300
	Other	914	859	725	795
	TOTAL	58320	60256	59675	65102
<u>TOTAL ALL SERVICES</u>		81026	81264	82015	88229
<u>MEMORANDA</u>	Interest in G.A.Services	7	7	7	7
	Asset Sales in All Services	261	150	150	150
	EC Grants in All Services (See Form FP3a )				
	Lottery Grants in All Services (See Form FP3b )				





REGION: ANGLIAN

## BIDS FOR LOTTERY FUNDING FOR NRA/JCPT PROJECTS

[illegible]

## SUMMARY OF PROPOSED CAPITAL PROJECTS

£000

FUNCTION: WATER QUALITY

REGION: ANGLIAN

PROGRAMME	SITE NAME	PROJECT TITLE	PRIOR YEARS	1995/96	1996/97	1997/98	1998/99	LATER YEARS
		WQMS	50		40	30	30	
		WQMS (N)	75	50				
		MONITORING EQUIPMENT	15			30	20	
		MODEL INTERFACES	21	10	10	10	10	
		YARE ESTUARY MODEL				35		
		DEBEN ESTUARY MODEL		66				
		MODEL DEVELOPMENT	10		44	15	25	
		MARINE EQUIPMENT	30	10	20	20	20	
		SURVEY VESSEL MODS	30		25		10	
		NARWHAL REPLACEMENT			12			
		BIOLOGY MICROSCOPES	40		15	10	10	
		TOXICOLOGY LAB EQUIPMENT		35				
		GROUNDWATER INVESTIGATIONS	75	75	75	75	75	
		POLLUTION CONTROL EQUIPMENT	150	26	25	25	25	
		BUBBLE CURTAINS		10		10		
		PORTABLE MONITORING EQUIPMENT		30	15	15	15	
		NATIONAL CENTRE	100	41				
		PROJECTS UNDER £10,000	////////	33	25	20	20	////////
		ALLOCATION OF MULTIFUNCTIONAL CAPITAL	////////	1176	1074	1234	1215	////////
		TOTAL FUNCTION CAPITAL EXPENDITURE	596	1562	1380	1529	1475	0
		(TO AGREE TO FP2)						

## SUMMARY OF PROPOSED CAPITAL PROJECTS

FUNCTION : FISHERIES

REGION : ANGLIAN

PROGRAMME	SITE NAME	PROJECT TITLE	PRIOR YEARS	1995/96	1996/97	1997/98	1998/99	LATER YEARS
		ELY OUSE FISH REFUGE		10	10	10		
		RELIEF CHANNEL REFUGE		5	5	5	5	
		BEDFORD OUSE REFUGE				10	10	
		CUT OFF CHANNEL REFUGE				5	5	
		NENE PHYSICAL BARRIERS		10				
		RIVER REHABILITATION		6	7	6	6	
		SOUTH FORTY FOOT DRAIN			10			
		R. LYMM HABITAT ENHANCEMENT		6				
		STONTON BROOK MEANDER			10			
		R. WITHAM HABITAT					20	
		ELVER PASSES				10		
		GRETTON SYPHON FISH PASS				10		
		MEDBOURNE BROOK HABITAT					14	
		R CAM UPSTREAM SPAWNING			10	10		
		BRANDON SPAWNING SITE				5	5	
		NATIONAL CENTRE		5				
		PROJECTS UNDER £5,000	//////////	3		3		//////////
		ALLOCATION OF MULTIFUNCTIONAL CAPITAL	//////////	200	172	186	195	//////////
		TOTAL FUNCTION CAPITAL EXPENDITURE		0	245	224	260	0
		(TO AGREE TO FP2 )						

## SUMMARY OF PROPOSED CAPITAL PROJECTS

£000

FUNCTION: RECREATION

REGION: ANGLIAN

PROGRAMME	SITE NAME	PROJECT TITLE	PRIOR YEARS	1995/96	1996/97	1997/98	1998/99	LATER YEARS
		DENVER RECREATIONAL DEVELOPMENT		9				
		COLLABORATIVE COUNTRYSIDE MANAGEM'T		10	10	10	10	
		SANTON DOWNHAM RECREATION SITE				5		
		NORTHAMPTON CANOE SLALOM	10	5				
		PUBLIC ACCESS TO NRA SITES	5		13			
		BRAMPTON RECREATION SITE				5	5	
		PUBLIC ACCESS RELIEF CHANNEL					10	
		R WITHAM ANGLING PLATFORM				10		
		DISABLED CANOE LAUNCH SITES					10	
PROJECTS UNDER £5,000			//////////	3	7	9	6	//////////
ALLOCATION OF MULTIFUNCTIONAL CAPITAL			//////////	31	25	27	30	//////////
TOTAL FUNCTION CAPITAL EXPENDITURE			15	58	55	66	71	0
(TO AGREE TO FP2)								

## SUMMARY OF PROPOSED CAPITAL PROJECTS

£000

FUNCTION: CONSERVATION

REGION: ANGLIAN

PROGRAMME	SITE NAME	PROJECT TITLE	PRIOR YEARS	1995/96	1996/97	1997/98	1998/99	LATER YEARS
		BRECKLAND RIVER RESTORATION	50	10	7	7	6	
		R CAM OTTER PROJECT	5	10	5			
		WITHAM WASHLAND CREATION		15				
		R NENE OTTER HABITAT		10		10	10	
		R STOUR IMPROVEMENTS	30	20	10	10		
		GT. & LG. EAU RESTORATION	50	55	26	34	35	
		MAUD FOSTER /STONEBRIDGE IMPS	50	25	10	15		
		MARDYKE HABITAT IMPS	20			10	10	
		PROJECTS UNDER £5,000	//////////	12	4	3		//////////
		ALLOCATION OF MULTIFUNCTIONAL CAPITAL	//////////	34	27	29	32	//////////
		TOTAL FUNCTION CAPITAL EXPENDITURE		205	191	89	118	83
		(TO AGREE TO FP2 )						0

## SUMMARY OF PROPOSED CAPITAL PROJECTS

£000

£000

FUNCTION : NAVIGATION

REGION : ANGLIAN

PROGRAMME	SITE NAME	PROJECT TITLE	PRIOR YEARS	1995/96	1996/97	1997/98	1998/99	LATER YEARS
		BRAMPTON LOCK SIDE CHANNEL	21	8				
		ST NEOTS UPSTREAM VEE DOORS		30				
		LOCK SECURITY FACILITIES		10				
		OFFORD LOCK EXT. TO LANDING STAGE	19	27				
		48 HR MOORINGS ELY BURWELL, STRETHAM	9	15				
		48 HOUR MOORINGS OTHER		7	35			
		BEDFORD TOWN LOCK LANDING STAGE	10	13				
		GODMANCHESTER VEE DOOR		10				
		CHAIN BRIDGE HEADROOM		48				
		KINGS MEADOW HIGHAM HEADROOM		40				
		R NENE LOCK REFURBISHMENT		30	30	30	30	
		LOCK FOOTBRIDGES		6	6	6	6	
		R NENE NAVIGATION FACILITIES	50	50		25	25	
		UPWARE MOORINGS	40		15			
		EATON SOCON GATE REPLACEMENT			25			
		GT OUSE NAVIGATION FACILITIES			30	30	30	
		DENVER PERMANENT MOORINGS			10	10	10	
		GODMANCHESTER LOCK GATE AUTOMATION	10		30			
		P'BORO EMBANKMENT RUBBISH DISPOSAL			10			
		OVERNIGHT MOORINGS			20	20	20	
		INFORMATION BOARDS			10	10		
		R NENE LOCK ELECTRIFICATION	35		30	30	30	
		WESTON FAVELL LANDING STAGE						25
		BRIDGE REFURBISHMENT						100
		ST NEOTS LOCK ENLARGEMENT	46			80		
		EATON SOCON LOCK ENLARGEMENT	14			60		
		ST IVES LOCK ENLARGEMENT	19					68
		OFFORD LOCK ENLARGEMENT	14					60
		ISLEHAM LOCK EXT. LANDING STAGE				23		
		PROJECTS UNDER £5,000	////////////////					////////////////
		ALLOCATION OF MULTIFUNCTIONAL CAPITAL	////////////////	54	45	49	52	////////////////
		TOTAL FUNCTION CAPITAL EXPENDITURE		287	348	296	373	456
		(TO AGREE TO FP2 )						0

## SUMMARY OF PROPOSED CAPITAL PROJECTS

£000

FUNCTION : WATER RESOURCES

REGION : ANGLIAN

PROGRAMME	SITE NAME	PROJECT TITLE	PRIOR YEARS	1995/96	1996/97	1997/98	1998/99	LATER YEARS
		G.W.D.S. STAGE 1 CAM UNIT	15				200	
		OBSERVATION BOREHOLES	90		50	150	150	
		R LARK GROUNDWATER DEVELOPMENT			100	150	100	
		HYDROLOGICAL MONITORING OF WETLANDS	22	100	90	30		
		WISSEY HYDROMETRIC INSTALLATION	77	33	0	17		
		R SLEA - LOW FLOW AUGMENTATION	274			70		
		HYDROMETRIC IMPROVEMENTS	93	0	150	150	200	
		R MUN - ALF	10	30				
		REDGRAVE & LOPHAM FENS	200	100	250	350		
		R DEBEN ALF	60	30	100	70		
		ELY OUSE ESSEX FUTURE ENHANCEMENTS				200	500	
		ELY OUSE ESSEX - IMPROVEMENTS	1654	260	60			
		BURE AUGMENTATION SCHEME				100	100	
		TWAS (E) MAIN PROJECT	90	400	400	260		
		EXCESS ABSTRACTION CORRECTIONS			49	100	200	
		HYDROMETRIC IMPROVEMENTS	93			30	60	
		R WAVENEY (ELLINGHAM) ULTRASONIC		33	0	57		
		PROJECTS UNDER £25,000	////////	44		30	10	////////
		ALLOCATION OF MULTIFUNCTIONAL CAPITAL	////////	1082	1327	1401	1275	////////
		TOTAL FUNCTION CAPITAL EXPENDITURE	2878	2112	2576	3165	2795	0
		(TO AGREE TO FP2 )						

## SUMMARY OF PROPOSED CAPITAL PROJECTS

£000

FUNCTION: FLOOD DEFENCE

REGION: ANGLIAN

PROGRAMME	SITE NAME	PROJECT TITLE	PRIOR YEARS	1995/96	1996/97	1997/98	1998/99	LATER YEARS
ESSEX		PARKESTON & BATHSIDE BAY PH2	2,860	0	230	0	0	0
		PARKESTON & BATHSIDE BAY PH3	715	6	0	575	57	0
		PARKSTON/BATHSIDE BAY PH2 ST2	1,652	2,050	0	0	0	0
		COLNE BARRIER: BARRIER	16,464	104	0	0	0	0
		COLNE BARRIER: MONITORING	68	0	6	48	6	48
		BRIGHTLINGSEA TIDAL DEFENCES	166	45	978	471	0	0
		COCKETWICK TO COLNE POINT	115	60	450	440	440	0
		MILL BEACH TO GOLDHANGER TIDAL DEFENC	53	1,148	30	0	0	0
		TENDERING & HOLLAND PH2	0	0	0	0	920	230
		THAMES TIDAL DEFENCES	138	10	138	285	5	0
		CHADWELL CROSS CULVERT	41	0	345	365	0	0
		STEEPLE STONE TIDAL DEFENCES PH3 ST 2	36	30	440	0	0	0
		THAMES TIDAL DEFENCES - REMEDIAL WORK	40	40	250	0	0	0
		ROACH: GT WAKERING	490	230	0	0	0	0
		ROACH: PAGLESHAM	51	1,200	0	0	0	0
		ROACH: WALLASEA ISLAND	43	15	800	555	0	0
		CROUCH: BATTLESBRIDGE MALTINGS	0	0	426	485	0	0
		CROUCH: BLACK POINT TO LION CREEK	0	0	0	350	0	0
		BARKHAMS FARM TO ST PETERS	0	0	0	0	20	1,126
		ESSEX SEA WALLS STRATEGY	65	15	15	15	15	120
		ESSEX SEA WALLS-FUTURE WORKS	0	0	0	696	637	8,371
		ESSEX TELEMETRY	0	4	5	5	5	274
		CANVEY ISLAND	0	5	225	0	0	0
		SHORELINE MANAGEMENT - ESSEX	169	100	100	100	100	800
		ARTS ESSEX FD PH2 WORKS	0	16	81	38	27	23
		ARTS ESSEX FD PH3 WORKS	0	19	29	44	45	20
		ARTS ESSEX FD PH4 WORKS	0	7	56	97	60	44
		BRIDGES RECONSTRUCTION	23	20	20	20	20	160
		ESSEX SALTINGS EXPERIMENTAL	1,040	65	20	20	20	20
		ESSEX SALTINGS PROJECT	936	100	100	100	100	800
PROJECTS UNDER £100,000			//////////	75	66	0	0	//////////
ALLOCATION OF MULTIFUNCTIONAL CAPITAL			//////////	535	484	613	756	//////////
TOTAL FUNCTION CAPITAL EXPENDITURE				25165	5699	5294	5322	3233
(TO AGREE TO FP2)								12036

## SUMMARY OF PROPOSED CAPITAL PROJECTS

£000

## FUNCTION: FLOOD DEFENCE

## REGION: ANGLIAN

PROGRAMME	SITE NAME	PROJECT TITLE	PRIOR YEARS	1995/96	1996/97	1997/98	1998/99	LATER YEARS
GREAT OUSE		ELY OUSE FLOOD DEFENCES	213	0	0	0	30	2,750
		OUSE WASHES FLOOD CONTROL	301	100	392	1,020	1,020	2,903
		WELMORE LAKE SLUICE PUMPING STATION	0	0	0	265	0	0
		ELY OUSE FD UNIT 1 WISSEY R BANK	12	40	1	20	452	566
		ELY OUSE FD UNIT 2 LITTLE OUSE RB WISSEY	18	130	229	401	304	0
		ELY OUSE FD UNIT 3 LITTLE OUSE LB LARK R	10	63	147	84	0	0
		ELY OUSE FD UNIT 4 LARK LB	22	8	59	319	361	1
		ELY OUSE FD UNIT 6 TEN MILE LB	11	64	120	113	0	0
		ELY OUSE FD UNIT 7 OLD WEST LB	5	6	0	20	81	0
		ELY OUSE FD UNIT 8 CAM LB	7	10	109	0	0	0
		ELY OUSE FD UNIT 11 RELIEF CHANNEL	4	2	0	7	5	141
		OUSE WASHES SL EARITH/SUTTON GAULT BN	787	0	9	0	0	0
		OUSE WASHES SL MEPAL/TOLL FARM BNKWS	1,126	1	0	17	0	0
		OUSE WASHES SL TOLLFARM/LADY FEN BKS	572	57	25	0	0	0
		OUSE WASHES SL LADY FEN/DENVER HAUL R	472	0	-39	0	0	0
		OUSE WASHES SL LADY FEN/DENVER BKS ST	708	17	22	0	0	0
		OUSE WASHES ML WELMORE/SALTERS LODE	1,288	38	8	0	0	0
		OUSE WASHES SL BARRIER BANKS CULVERT	0	0	6	165	0	0
		OUSE WASHES ML EARITH TO MEPAL BNKWK	881	0	0	-69	0	0
		OUSE WASHES ML MEP/WELNEY BNKWRKS S	3,428	14	0	0	0	0
		OUSE WASHES ML WELNEY/WELMORE SL BA	37	850	728	0	0	0
		OUSE WASHES ML EROSION PROTECTION W	63	135	108	0	0	0
		OUSE WASHES ML BLACK SLUICE CULVERT R	0	0	8	112	112	0
		COUNTER DRAIN FLOOD DEFENCES	18	27	115	275	0	0
		KINGS LYNN/DENVER EAU BRINKS EMBANKM	238	38	0	0	0	0
		KINGS LYNN/DENVER ST.GERMANS VILLAGE	420	38	0	0	0	0
		KINGS LYNN/DENVER STOWBRIDGE/WIGG.HL	330	23	0	0	0	0
		KINGS LYNN/DENVER STOWBRIDGE/WIGG.BA	272	26	0	0	0	0
		KINGS LYNN/DENVER TAIL SLUICE/A47 BANKS	231	43	0	0	0	0
		KINGS LYNN/DENVER ST PETERS LB RAISING	20	229	4	0	0	0
		KINGS LYNN/DENVER STOWBRD/MAGDN H RD	766	3	0	0	0	0
		KINGS LYNN/DENVER A1122/STOWBRD HAUL	272	42	0	0	0	0
		KINGS LYNN/DENVER A1122/STOWBRD BANK	28	721	6	0	0	0
		KINGS LYNN/DENVER DOWNHAM WEST EMBN	17	201	0	0	0	0
		KINGS LYNN/DENVER DOWNHAM W/SALTERS	23	16	730	3	0	0
		KINGS LYNN/DENVER WIGG.ST PETERS BANK	903	1,001	7	0	0	0
		GREAT OUSE TELEMETRY	0	3	5	5	5	228
		KINGS LYNN TIDAL DEFENCES PT 6	0	15	0	0	0	0
		KINGS LYNN PURFLEET/COMMON STAITHE	86	64	0	0	0	0
		HUNSTANTON/HEACHAM BEACH RECHARGE	731	0	23	0	0	0
		WEST OF OUSE TIDAL OUTFALLS	355	341	2	0	0	0
		HUNSTANTON/HEACHAM BEACH MAN (REM W	0	0	0	0	160	1,720
		HUNSTANTON BEACH MANAGEMENT	0	190	0	0	0	0
		HUNSTANTON BEACH MANAGEMENT	0	0	185	0	0	0
		HUNSTANTON BEACH MANAGEMENT	0	0	0	185	0	0
		TIDAL RIVER MATTRESSING REM WORKS	0	140	385	385	440	1,650
		TIDAL RIVER MATTRESSING PT Q PH1	222	322	0	0	0	0
		BROWNSHILL STAUNCH REFURBISHMENT	5	115	150	0	0	0
		HEMINGFORD FLOOD BANK	0	0	0	212	0	0
		R LARK STRUCTURES	0	0	0	0	132	122
		HOUGHTON STRUCTURES RECONSTRUCTION	0	0	220	183	0	0
		LEIGHTON BUZZARD FLOOD PROTECTION	9	87	225	0	0	0
		NEWPORT PAGNELL FLOOD PROTECTION	33	119	118	2	0	0
		R CAM RIVERSIDE/CHESTERTON	0	0	5	0	162	0
		UPPER CAM IMPROVEMENTS	0	5	0	60	110	165
		R. IVEL IMPROVEMENTS	0	113	250	0	0	0
		R. NAR IMPROVEMENTS	60	10	240	550	578	2,046
		GREAT OUSE TRAINING WALLS (EAST)	0	0	390	0	0	0
		NON MAIN RIVER URBAN FLOOD RELIEF SCH	0	0	0	0	5	880
		INGOL SLUICE RECONSTRUCTION	0	105	240	0	0	0
		BABINGLEY OUTFALL SLUICE	0	0	0	0	10	330
		WASH WORKS PH1 (GT OUSE) SILTATION	0	8	0	330	575	7,968
		WASH WORKS PH2 (GT OUSE) TRAINING WALL	0	30	280	280	270	535
		FLUVIAL FLOOD WARNING	269	27	0	0	0	0
		SHORELINE MANAGEMENT - GREAT OUSE	28	0	17	17	17	136
		ARTS GREAT OUSE FD PH2 WORKS	0	25	124	59	42	35
		ARTS GREAT OUSE FD PH3 WORKS	0	19	29	44	45	20
		ARTS GREAT OUSE FD PH4 WORKS	0	7	137	97	60	44
		LAND DRAINAGE MINOR CAPITAL WORKS	0	100	80	80	80	640
PROJECTS UNDER £100,000			//////////	271	25	27	73	//////////
ALLOCATION OF MULTIFUNCTIONAL CAPITAL			//////////	549	571	518	601	//////////
TOTAL FUNCTION CAPITAL EXPENDITURE				15301	6608	6495	5786	5730
(TO AGREE WITH FP2)								22880

## SUMMARY OF PROPOSED CAPITAL PROJECTS

£000

FUNCTION: FLOOD DEFENCE

REGION: ANGLIAN

PROGRAMME	SITE NAME	PROJECT TITLE	PRIOR YEARS	1995/96	1996/97	1997/98	1998/99	LATER YEARS
LINCOLNSHIRE		KIDDING SCHEMES	0	35	35	35	35	280
		LOWER WITHAM/HORNCASTLE FLD RELIEF	14	52	1,060	2,200	3,300	6,143
		LOWER WITHAM/HORNCASTLE FLD RELIEF ST	372	80	0	0	0	0
		ANCHOLME VALLEY IMPROVEMENTS	16	41	100	500	500	500
		LINCOLNSHIRE BRIDGE RECONSTRUCTION	105	115	115	115	115	920
		MAUD FOSTER SLUICE REFURBISHMENTS	21	0	0	15	215	0
		KYME EAU BANK IMPROVEMENTS	0	0	0	0	575	0
		TORKSEY FLOODWALL	0	0	0	0	57	225
		CARR DYKE NORTH IMPROVEMENTS	15	8	0	181	205	0
		LINCOLNSHIRE SYPHON RENEWALS	57	57	57	0	0	0
		RIVER FRESHNEY	0	0	30	330	215	0
		SALT FLEET HAVEN TO DONNA NOOK	20	10	260	0	0	0
		TETNEY HAVEN TRAINING WORKS	25	0	0	275	0	0
		RIVER RASE IMPROVEMENT WORKS	19	165	100	0	0	0
		SALT FLEET HAVEN	21	180	0	0	0	0
		BOSTON RIVER WALLS	0	0	500	1,500	1,575	1,700
		FOSSDYKE CANAL	31	227	230	230	230	1,840
		LINCOLNSHIRE TELEMETRY	0	8	11	10	10	528
		BLACK SLUICE PS IMPROVEMENTS	0	0	0	0	25	1,125
		WASH BANKS (REM WORKS LINCOLNSHIRE)	0	0	0	0	230	0
		SHORELINE MANAGEMENT - LINCOLNSHIRE	0	0	95	95	95	760
		WITHAM OUTFALL STONING: CUT END-GR. SL. P	114	114	0	0	0	0
		WITHAM OUTFALL STONING: CUT END-GR. SL. R	0	0	115	115	115	920
		WASH BANKS GIBRALTAR POINT/TABS HEAD	59	282	350	350	275	120
		RIVER ANCHOLME BRIDGES RECONSTRUCTION	20	63	115	115	115	920
		HUMBER BANK TOE WORKS REM WRKS	0	385	1,150	38	2,610	4,896
		MAB/SKEG PT 30 STRATEGY (MONITORING)	121	28	28	28	28	224
		MAB/SKEG PT 30 NOURISHMENT PH1	3,994	1,250	0	0	0	0
		MAB/SKEG PT 30 INGOLDMELLS OUTFALL	169	8	0	0	0	0
		MAB/SKEG PT 30 NOURISHMENT PH2	23	12,320	0	0	0	0
		MAB/SKEG PT 30 NOURISHMENT REM WORKS	0	0	12,533	13,075	2,580	18,900
		MAB/SKEG PT 30 NOURISHMENT REM OUTFAL	15	0	1,010	405	0	0
		MAB/SKEG PT 30 NOURISHMENT ROYALTIES	311	1,005	753	711	0	1,616
		MAB/SKEG PT 30 BEACH/ENV. MONITORING	809	34	34	34	34	272
		LINCOLN WASHLAND GATES	22	430	105	0	0	0
		CONTRIBUTION TO IDBS	0	20	20	20	20	160
		ARTS LINCOLNSHIRE FD PH2 WORKS	0	31	157	74	53	45
		ARTS LINCOLNSHIRE FD PH3 WORKS	0	66	101	156	160	73
		ARTS LINCOLNSHIRE FD PH4 WORKS	0	26	199	344	212	155
		LAND DRAINAGE MINOR CAPITAL WORKS	0	410	250	250	250	2,000
PROJECTS UNDER £100,000			//////////	171	11	0	0	//////////
ALLOCATION OF MULTIFUNCTIONAL CAPITAL			//////////	294	332	505	536	//////////
TOTAL FUNCTION CAPITAL EXPENDITURE				6373	17915	19856	21706	14370
(TO AGREE TO FP2)								44322

## SUMMARY OF PROPOSED CAPITAL PROJECTS

£000

FUNCTION : FLOOD DEFENCE

REGION : ANGLIAN

PROGRAMME	SITE NAME	PROJECT TITLE	PRIOR YEARS	1995/96	1996/97	1997/98	1998/99	LATER YEARS
NORFOLK & SUFFOLK		SUDBOURNE BEACH WALL	0	55	55	55	55	385
		BAWDSEY SEA DEFENCES EASTLANE	0	0	215	215	0	0
		SOUTHWOLD - EASTON BAVENTS	0	0	0	0	170	0
		NORTH NORFOLK TIDAL RECORDER	0	0	0	115	0	0
		FELIXSTOWE FERRY SEA DEFENCES	39	0	0	275	290	0
		BURNHAM OVERY BANK/WELLS WEST BANK	343	0	900	0	0	0
		WELLS EAST BANK IMPROVEMENT	0	0	0	345	0	0
		SOUTH OULTON BROAD FLOOD DEFENCES	0	345	0	0	0	0
		BROADLAND C11 HALVERGATE PH9:R BURE	2	115	0	0	0	0
		BROADLAND C22 BURGH NORTON PH4	0	285	0	0	0	0
		BROADLAND C9/C10 NORTH BURE PH3	0	230	0	0	0	0
		BROADLAND OULTON BROAD	0	0	148	0	0	0
		HAPPISBURGH BREAKWATERS PH2 REEFS 1-	3	2,200	3,300	2,200	0	0
		HAPPISBURGH BREAKWATERS PH3	0	0	0	0	1,100	5,720
		HAPPISBURGH/WINTERTON GROYNES REM W	0	0	95	95	95	475
		GREAT YARMOUTH FLOOD DEFENCES REM W	0	0	0	1,100	1,100	4,000
		GREAT YARMOUTH PH1 BRUSH QUAY	723	6	0	0	0	0
		GREAT YARMOUTH PH 2 BRUSH QUAY	363	342	0	0	0	0
		GREAT YARMOUTH ABC WHARF	4	0	0	515	0	0
		HALSWORTH FAS	0	147	0	0	0	0
		BROADLAND F.A.S. EROS.PROT/BANK STREN	451	2,350	4,450	4,867	5,286	46,440
		NORFOLK AND SUFFOLK TELEMTRY	0	4	6	6	6	348
		NORFOLK COASTAL STRATEGY	55	95	0	0	0	0
		SUFFOLK COASTAL STRATEGY	55	95	0	0	0	0
		SUFFOLK ESTUARY STRATEGY	0	170	0	0	0	0
		R BURE ACLE PUMPING STATION	0	0	0	0	170	0
		R WAVENEY RB BARSHAM FLOODWALL	0	0	0	115	0	0
		R WEVENEY LB GELDASTON FLOODWALL	0	0	0	0	135	0
		MINSMERE TIDAL SLUICE	0	0	0	0	345	0
		KESSINGLAND TO BENACRE SEA DEFENCE	0	0	0	0	400	0
		RIVER FROMUS HOCKING SLUICE	0	0	0	0	250	0
		WALDINGFIELD FLOOD PROTECTION	0	0	0	0	440	0
		R ORWELL FELIXSTOWE DOCK	0	0	0	0	575	0
		DUNWICH INNER BANK	0	0	0	345	0	0
		BLAKENEY TO CLEY	0	0	0	0	500	0
		HOLLESLEY PUMPING STATION	0	0	0	230	230	85
		SHORELINE MANAGEMENT - NORFOLK & SUF	172	85	93	93	93	651
		ARTS NORFOLK/SUFFOLK FD PH2 WORKS	0	18	87	41	29	25
		ARTS NORFOLK/SUFFOLK FD PH3 WORKS	0	19	29	44	45	20
		ARTS NORFOLK/SUFFOLK FD PH4 WORKS	0	7	63	90	60	44
		LAND DRAINAGE MINOR CAPITAL WORKS	0	250	150	150	150	1,200
		CAPITAL CONTRIBUTION TO I.D.B.'S	100	15	0	0	0	0
		SOTHWOLD HARBOUR WORKS	86	92	0	0	0	0
PROJECTS UNDER £100,000			////////	227	0	0	0	////////
ALLOCATION OF MULTIFUNCTIONAL CAPITAL			////////	325	335	518	459	////////
TOTAL FUNCTION CAPITAL EXPENDITURE				2396	7477	9926	11414	58383
(TO AGREE TO FP2)								

SUMMARY OF PROPOSED CAPITAL PROJECTS

£000

FUNCTION : FLOOD DEFENCE

REGION : ANGLIAN

PROGRAMME	SITE NAME	PROJECT TITLE	PRIOR YEARS	1995/96	1996/97	1997/98	1998/99	LATER YEARS
WELLAND & NENE		CORONATION CHANNEL IMPROVEMENTS	121	15	0	0	0	1,466
		CORONATION CHANNEL STRUCTURES PH2	18	429	0	0	0	0
		CLIPSTON F.A.S.	17	2	0	0	0	110
		WEEDON F.A.S.	56	385	0	0	0	0
		BOURNE EAU PUMPING STATION IMPROVEME	19	134	0	0	0	0
		R ISE IMPROVEMENTS	17	0	0	280	382	288
		NENE STRUCTURES	210	75	0	0	0	4,184
		NENE STRUCTURES PH1 COTTERSTOCK	12	0	220	255	0	0
		NENE STRUCTURES PH2 STANWICK	2	0	120	95	0	0
		NENE STRUCTURES PH3 ELTON	3	0	115	250	22	0
		NENE STRUCTURES PH4 WADENHOE	0	0	0	0	130	100
		NENE STRUCTURES PH5 YARWELL	1	0	0	0	230	0
		NENE STRUCTURES PH6 TITCHMARSH	0	0	0	0	139	55
		WELLAND CRADGE BANK	558	0	280	145	80	57
		WELLAND BARRIER BANK	0	0	230	145	77	0
		GREATFORD CUT IMPROVEMENT WORKS	27	245	0	0	0	0
		NENE BARRIER BANKS	0	10	428	230	230	345
		NENE STAB PHASE A PART 9	187	104	0	0	0	0
		NENE STAB PHASE A PART 10	225	3	0	0	0	0
		NENE STABILISATION PH A PT 12	511	5	140	0	0	0
		NENE STAB PHASE B PH1	24	0	115	392	375	1,325
		R WELLAND STAB PHA PT 10	25	190	0	0	0	0
		R WELLAND STAB PHA PT 11	48	172	142	0	0	0
		R WELLAND STAB PHA PT 12	112	128	0	0	0	0
		WELLAND STAB PHASE B PARTS 1-3 (2.8KM)	0	0	0	0	230	145
		R GLEN STAB PH3	125	157	171	115	115	115
		WELLAND & NENE TELEMETRY	0	4	6	6	6	311
		WASH BANKS (REM WORKS WELLAND)	0	0	190	230	230	182
		SHORELINE MANAGEMENT - WELLAND & NEN	25	0	17	17	17	136
		STAMFORD FLOODWALL	80	190	0	0	0	0
		ARTS WELLAND & NENE FD PH2 WORKS	0	18	92	43	31	26
		ARTS WELLAND & NENE FD PH3 WORKS	0	22	33	52	52	24
		ARTS WELLAND & NENE FD PH4 WORKS	0	8	65	113	70	50
		LAND DRAINAGE MINOR CAPITAL WORKS	0	60	60	60	60	480
PROJECTS UNDER £100,000			//////////	177	91	0	0	//////////
ALLOCATION OF MULTIFUNCTIONAL CAPITAL			//////////	247	249	669	802	//////////
TOTAL FUNCTION CAPITAL EXPENDITURE			2423	2780	2784	3297	3278	8399
(TO AGREE TO FP2 )								

## SUMMARY OF PROPOSED CAPITAL PROJECTS

£000

FUNCTION : MULTIFUNCTIONAL

REGION :

555

PROGRAMME	SITE NAME	PROJECT TITLE	PRIOR YEARS	1995/96	1996/97	1997/98	1998/99	LATER YEARS
		REPLACEMENT OF COMMERCIAL VEHICLES	2126	695	900	950	925	
		REPLACEMENT OF MOBILE PLANT	2481	330	400	1430	1470	
		REPLACEMENT OF AUTHORITY CARS		66	137	95	330	
		REGIONAL ELECTRICAL SURVEY	230	47				
		ARTS PHASE 2	10	72	300	180	140	
		ARTS PHASE 3		100	444	744	550	
		ARTS PHASE 4		40				
		SPALDING REROOFING		51				
		SPALDING EXTENSION		75				
		BLACK SLUICE PUMPING STATION		30				
		BEDFORD OFFICE REROOFING		10				
		BRAMPTON OFFICE - REROOFING		15				
		BRAMPTON - TARMAC CAR PARK		15				
		KINGS LYNN - CONCRETE REPAIRS		16				
		ELY - REPLACEMENT WQ SHED				12		
		NRA PROPERTIES - ENVIRONMENTAL POLICY		30				
		KFH - ROOF ACCESS		28				
		SWIPE CARD SYSTEM		10				
		GENERAL BUILDING IMPROVEMENTS				100	100	
		N.I.S.		2874	2424	2424	2424	
		PROJECTS UNDER £10,000	//////////	23	26	14	14	//////////
		TOTAL FUNCTION CAPITAL EXPENDITURE	//////////	4527	4631	5949	5953	0
		ALLOCATION OF MULTIFUNCTIONAL						
		WATER QUALITY	//////////	1176	1074	1234	1215	
		FISHERIES	//////////	200	172	186	195	
		RECREATION	//////////	31	25	27	30	
		CONSERVATION	//////////	34	27	29	32	
		NAVIGATION	//////////	54	45	49	52	
		WATER RESOURCES	//////////	1082	1327	1401	1275	
		FLOOD DEFENCE	//////////	1950	1961	3023	3154	
		TOTAL AS ABOVE	//////////	4527	4631	5949	5953	0

ANALYSIS OF SUPPORT COSTS BY FUNCTION AND ACTIVITYREGION : ANGLIAN

	ACTUAL 1993/94	FORECAS 1994/95	PLANNED 1995/96	PLANNED 1996/97
Personnel	617	614	532	551
Management services	51	52	35	36
Administration Services	1639	1823	1638	1611
Board & Committee Services	38	39	40	40
Administration Buildings	1101	1378	1380	1428
Public Relations	332	385	349	347
Corporate Planning	388	395	403	400
Legal Services	344	364	284	294
Estates	190	165	193	165
Information Systems	3859	5333	5350	4900
Finance ( incl. Audit)	776	773	765	733
Procurement	93	90	95	98
Direct Policy & Management	756	695	772	749
Research & Development				
TOTAL SUPPORT COSTS	10184	12106	11836	11352

ALLOCATION TO FUNCTION

WATER QUALITY	2415	2543	3142	2999
FISHERIES	494	397	487	464
RECREATION	129	88	92	82
CONSERVATION	127	115	115	116
NAVIGATION	180	159	181	179
SUB-TOTAL	3345	3302	4017	3840
WATER RESOURCES	2174	3134	2843	2714
FLOOD DEFENCE	4665	5670	4976	4798
TOTAL	10184	12106	11836	11352

SUMMARY OF ADMINISTRATIVE COSTSREGION : ANGLIAN

	ACTUAL 1993/94	BUDGET 1994/95	PLANNED 1995/96	PLANNED 1996/97
<b>STAFF COSTS</b>				
-Administration	1216	1576	1608	1620
-Legal Services	256	270	223	232
-Estates	144	133	142	112
-Public Relations	131	154	145	139
-Information Systems	940	1046		
-Finance	861	839	765	733
-Personnel	263	266	233	241
<b>TOTAL STAFF COSTS</b>	<b>3811</b>	<b>4284</b>	<b>3116</b>	<b>3077</b>
<b>BOUGHT IN SERVICES</b>				
-Administration	30			
-Legal Services	89	94	61	62
-Estates	48	45	51	53
-Public Relations	219	153	205	208
-Information Systems	1637	1624	5350	4900
-Finance	2			
-Personnel	322	269	300	310
<b>TOTAL BOUGHT IN SERVICES</b>	<b>2347</b>	<b>2185</b>	<b>5967</b>	<b>5533</b>
<b>OFFICE &amp; ACCOM. COSTS</b>				
-Rent,Rates	350	543	537	604
-Construction Costs	273	119	240	26
-Fitting Out Costs				
-Cleaning / Security	120	83	86	89
-Repair & Maintenance	629	353	400	414
-Removals				
-Power	279	257	224	232
-Telephones,Postage etc	485	438	269	261
-Stationery,Consumables	550	395	346	349
-Office Equipment	165	110	77	78
<b>TOTAL OFFICE &amp; ACCOM.</b>	<b>2851</b>	<b>2298</b>	<b>2179</b>	<b>2053</b>
<b>INSURANCE</b>	<b>284</b>	<b>289</b>	<b>343</b>	<b>350</b>
<b>TOTAL REGION ADMIN. COST</b>	<b>9293</b>	<b>9056</b>	<b>11605</b>	<b>11013</b>

This form to be completed in cash, not on an income & expenditure basis.

# NATIONAL CENTRE OPERATING COSTS

REGION

## NATIONAL CENTRE: ENVIRONMENT

### SUBJECTIVE ANALYSIS

	FORECAS 1994/95	PLANNED 1995/96	PLANNED 1996/97
<b>SALARIES</b>			
Costs	73	76	79
Superannuation	4	4	4
N.I.C.	6	6	6
Agency, Temps. & Other			
Employee Buyouts			
Voluntary Severance			

### WAGES

Costs			
Superannuation			
N.I.C.			
Agency, Temps. & Other			
Employee Buyouts			
Voluntary Severance			
<b>SUB-TOTAL</b>	83	86	89
Travel & Subsistence	11	12	12
<b>SUB-TOTAL STAFF</b>	94	98	101

Consultants			
P.L.C. Services			
Other H. & C. Services	14	12	9
Equip. Tools & Mats.	3	2	2
Utilities			
Other Costs	9	8	8
<b>SUB-TOTAL OTHER</b>	26	22	19
<b>TOTAL REGIONAL</b>	120	120	120

Inter-Regional Services			
- Charges Paid			
- Income Received			
National Laboratory Service			
National Information Service			
<b>TOTAL</b>	120	120	120

<b>CAPITAL EXPENDITURE</b>			
<b>REVENUE EXPENDITURE</b>	120	120	120
<b>TOTAL</b>	120	120	120

SOURCES OF FUNDING

	FORECAS 1994/95	PLANNED 1995/96	PLANNED 1996/97
REGIONAL BUDGET			
NATIONAL	120	120	120
INTER-REGIONAL CHARGES			
TOTAL	120	120	120

BENEFITING FUNCTION

	FORECAS 1994/95	PLANNED 1995/96	PLANNED 1996/97
WATER QUALITY	41	41	41
FISHERIES	13	13	13
RECREATION	1	1	1
CONSERVATION	4	4	4
NAVIGATION	4	4	4
SUB-TOTAL	63	63	63
WATER RESOURCES	27	27	27
FLOOD DEFENCE	30	30	30
TOTAL	120	120	120

# CORPORATE PLAN 1995/96 - FORM FP7

## NATIONAL CENTRE OPERATING COSTS

REGION :

### NATIONAL CENTRE : TAPS

#### SUBJECTIVE ANALYSIS

	FORECAS 1994/95	PLANNE 1995/96	PLANNED 1996/97
<u>SALARIES</u>			
Costs	101	145	150
Superannuation	6	8	8
N.I.C.	8	12	12
Agency, Temps & Other			
Employee Buyouts			
Voluntary Severance			

#### WAGES

Costs			
Superannuation			
N.I.C.			
Agency, Temps. & Other			
Employee Buyouts			
Voluntary Severance			
SUB-TOTAL	115	165	170
Travel & Subsistence	5	5	5
SUB-TOTAL STAFF	120	170	175

Consultants			
P.L.C. Services			
Other H. & C. Services	185	105	111
Equip. Tools & Mats.	95	66	65
Utilities			
Other Costs	160	110	100
SUB-TOTAL OTHER	440	281	276
TOTAL REGIONAL	560	451	451

#### Inter-Regional Services

- Charges Paid
- Income Received

#### National Laboratory Service

#### National Information Service

TOTAL	560	451	451
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CAPITAL EXPENDITURE	100	41	
REVENUE EXPENDITURE	460	410	451
TOTAL	560	451	451

ANGLIAN

£000

SOURCES OF FUNDING

	FORECAS 1994/95	PLANNE 1995/96	PLANNED 1996/97
REGIONAL BUDGET			
NATIONAL	560	451	451
INTER-REGIONAL CHARGES			
TOTAL	560	451	451

BENEFITING FUNCTION

	FORECAS 1994/95	PLANNE 1995/96	PLANNED 1996/97
WATER QUALITY	532	428	428
FISHERIES	11	9	9
RECREATION	17	14	14
CONSERVATION			
NAVIGATION			
SUB-TOTAL	560	451	451
WATER RESOURCES			
FLOOD DEFENCE			
TOTAL	560	451	451

## NATIONAL CENTRE OPERATING COSTS

REGION : ANGLIAN

£000

## NATIONAL CENTRE : FISH LABORATORY

## SUBJECTIVE ANALYSIS

	FORECAS 1994/95	PLANNE 1995/96	PLANNED 1996/97
<b>SALARIES</b>			
Costs	58	60	62
Superannuation	3	3	3
N.I.C.	5	5	5
Agency, Temps. & Other			
Employee Buyouts			
Voluntary Severance			

## WAGES

Costs			
Superannuation			
N.I.C.			
Agency, Temps. & Other			
Employee Buyouts			
Voluntary Severance			

SUB-TOTAL	66	68	70
Travel & Subsistence	5	5	5
SUB-TOTAL STAFF	71	73	75

Consultants			
P.L.C. Services			
Other H. & C. Services	10	10	7
Equip. Tools & Mats.	10	10	7
Utilities			
Other Costs	35	33	26
SUB-TOTAL OTHER	55	53	40

TOTAL REGIONAL	126	126	115
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## Inter-Regional Services

- Charges Paid			
- Income Received			
National Laboratory Service			
National Information Service			

TOTAL	126	126	115
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CAPITAL EXPENDITURE	10	5	
REVENUE EXPENDITURE	116	121	115
TOTAL	126	126	115

## SOURCES OF FUNDING

	FORECAS 1994/95	PLANNE 1995/96	PLANNED 1996/97
REGIONAL BUDGET			
NATIONAL	126	126	115
INTER-REGIONAL CHARGES			
TOTAL	126	126	115

## BENEFITING FUNCTION

	FORECAS 1994/95	PLANNE 1995/96	PLANNED 1996/97
WATER QUALITY	8	8	7
FISHERIES	113	113	103
RECREATION			
CONSERVATION	5	5	5
NAVIGATION			
SUB-TOTAL	126	126	115
WATER RESOURCES			
FLOOD DEFENCE			
TOTAL	126	126	115

# CORPORATE PLAN 1995/96 - FORM FP8

## NATIONAL, REGIONAL AND AREA COSTS

	FORECAST £000	1994/95 F.T.E.
REGIONAL H.O.	53438	684
NATIONAL H.O.	4997 //////////////////////////////////////	
AREAS :		
1 CENTRAL	8476	129
2 EASTERN	11953	145
3 NORTHERN	9466	132
4		
TOTAL REGION	88330	1090

REGION: ANGLIAN

PLANNED £000	1995/96 F.T.E.	PLANNED £000	1996/97 F.T.E.
46666	674	50103	674
9637 //////////////////////////////////		9183 //////////////////////////////////	
8717	130	8972	130
12136	140	12511	140
9373	129	9651	129
86529	1073	90420	1073

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